



Berli Jucker Public Company Limited

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Information Memorandum on the Disposition of Asset by Berli Jucker Public Company Limited

1. Date of the transaction

The Board of Directors' Meeting No. 2/2023 of Berli Jucker Public Company Limited (the "Company"), held on 27 March 2023, passed a resolution to approve the plan for the Initial Public Offering ("IPO") of Big C Retail Corporation Public Company Limited ("BRC"), a subsidiary of the Company, and the listing of BRC shares on the Stock Exchange of Thailand (the "SET") (collectively, the "Plan for Listing on the SET"), whereby BRC is a flagship company of the Company which engages in retail, wholesale, procurement of manufacturing, import and export of consumer goods, both domestically and internationally, as well as the development and leasing of real estate related to and supports its own retail and/or wholesale businesses. The proportion of the number of the newly issued ordinary shares of BRC to be offered in the IPO (the "IPO Shares") shall not exceed 29.98 percent of the total paid-up capital of BRC after the capital increase and the issuance and offering of the IPO Shares, which include the number of shares to be allocated to the over-allotment agent (if any). After the offering of IPO Shares, the Company will remain a major shareholder and the controlling person of BRC, and BRC will retain its status as the Company's subsidiary.

The Plan for Listing on the SET will take place after BRC has obtained an approval from the Securities and Exchange Commission (the "SEC") for the issuance and offering of BRC's newly issued ordinary shares in the IPO, and the registration statement for securities offering and the draft prospectus for the offering of the IPO shares have become effective, and the SET has approved the listing application of the ordinary shares of BRC as listed securities on the SET, as well as the conditions as specified in Clause No. 9 have been fulfilled.





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2. Parties involved and their relationship with the Company

Issuer and Offeror: BRC, a subsidiary in which the Company held 100.00 percent of its shares

Buyer : General public, including but not limited to the eligible shareholders of the Company who are entitled to the share allocation (if any) (shareholders whose names appear in the shareholder register book of the Company as of the record date, which will be further determined by the Board of Directors of the Company and/or the person assigned by the Board of Directors of the Company, unless it is changed as deemed appropriate at the discretion of the Board of Directors of BRC and/or the person assigned by the Board of Directors of BRC, and as permitted by law (the “**Eligible Shareholders of the Company who are Entitled to the Share Allocation**”), the cornerstone investors, institutional investors, related persons, and/or patrons of BRC and/or subsidiaries of BRC, and/or individual investors or other juristic persons, and the over-allotment agent (if any), as permitted by law and as the Board of Directors of BRC and/or the person assigned by the Board of Directors of BRC deem appropriate.

3. General characteristics, type and size of the transaction

Under the Plan for Listing on the SET, the number of the IPO Shares to be offered shall not exceed 29.98 percent of the total paid-up capital of BRC after the capital increase and the offering of the IPO Shares, which include the number of the ordinary shares to be allocated to the over-allotment agent (if any). After the offering of the IPO Shares, the Company will remain a major shareholder and the controlling person of BRC, and BRC will retain its status as the Company's subsidiary. However, the implementation of the Plan for Listing on the SET will result in a dilution of the Company's shareholding in BRC from 100.00 percent of total paid-up capital (before this issuance and offering of shares of BRC) to not less than 70.02 percent of total paid-up capital of BRC after the capital increase and the issuance and offering of the IPO Shares, which include the number of shares to be allocated to the over-allotment agent (if any). Therefore, the implementation of the Plan for Listing on the SET constitutes an asset disposal transaction of a listed company pursuant to the Notification of the Capital Market Supervisory Board





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No. TorChor. 20/2551 Re: Rules on Entering into Material Transactions Deemed as Acquisition or Disposal of Assets (including any amendment thereto) and the Notification of the Board of Governors of the Stock Exchange of Thailand Re: Disclosure of Information and Other Acts of Listed Companies Concerning Acquisition and Disposition of Assets of 2004 (including any amendment thereto) (collectively, the “Notifications on Acquisition or Disposal of Assets”). The calculation of the size of the dilution of the Company’s shareholding in BRC as specified in the Notifications on Acquisition or Disposal of Assets will be calculated based on the Company’s consolidated financial statements of the fiscal year ended 31 December 2022 that have been audited by a certified auditor and the consolidated financial statements of the fiscal year ended 31 December 2022 of BRC that have been audited by a certified auditor. The details of calculation of the transaction size are as follows:

Transaction Size Calculation Criteria	Calculation Method and Transaction Size
1. Net Tangible Assets (NTA)	$= \frac{\text{NTA of BRC}^{(1)} \text{ expected to be disposed of proportionately}}{\text{NTA of the Company}}$ $= \frac{\text{THB 78,777 million} \times 29.98 \text{ percent}}{\text{THB 70,700 million}}$ $= 33.40 \text{ percent}$
2. Net Operating Profits	$= \frac{\text{Net profit attributable to the parent company of BRC}^{(2)} \text{ expected to be disposed of proportionately}}{\text{Net profit attributable to the parent company of the Company}}$ $= \frac{\text{THB 2,677 million} \times 29.98 \text{ percent}}{\text{THB 5,010 million}}$ $= 16.02 \text{ percent}$





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$$\begin{aligned} \text{3. Total Value of Consideration} &= \frac{\text{Book value of shareholders' equity attributable to the parent company of BRC}^{(3)} \text{ expected to be disposed of proportionately}}{\text{Total assets value of the Company}} \\ &= \frac{\text{THB 125,203 million} \times 29.98 \text{ percent}}{\text{THB 336,045 million}} \\ &= 11.17 \text{ percent} \end{aligned}$$

4. Value of Securities Issued as Consideration for the Assets

Not applicable, since the Company does not issue its securities as consideration for the assets acquired.

Notes: (1) Net Tangible Assets (NTA) is calculated based on the Company's consolidated financial statements for the fiscal year ended 31 December 2022 that have been audited by a certified auditor and the consolidated financial statements for the fiscal year ended 31 December 2022 of BRC that have been audited by a certified auditor, adjusted with the following important items:

- Adjustment of investment properties: Due to the difference in the accounting policies regarding investment properties of the Company and BRC. The Company records the value of investment properties at cost, while BRC records the value of investment properties at fair value. To make the financial information comparable and appropriately reflect the impact of the transaction on the Company, the Company considers adjusting the financial information of BRC as if BRC recorded its investment properties under the cost method, as shown in the consolidated financial statements of the Company.
- Adjustment of goodwill: Due to an acquisition of Big C Supercenter Public Company Limited (“Big C”) in 2016, a relatively high amount of goodwill from the acquisition was recorded in the Company's consolidated financial statements which caused the Net Tangible Assets (NTA) of the Company calculated under the normal criteria to have a negative value, resulting in it not reflecting the true Net Tangible Assets (NTA) of the Company's group and causes issues regarding the calculation and comparison of the size of transaction in compliance with the criteria on entering into material transactions pursuant to the Notification of the Capital Market Supervisory Board. Therefore, the calculation of the Net Tangible Assets (NTA) includes the additional goodwill arising from the acquisition of Big C (amounted to THB 128,702 million) as a part of the Net Tangible Assets (NTA) of the Company and BRC. In this regard, such adjustment is in accordance with the criteria for





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calculating the value of the Net Tangible Assets (NTA) that the Company has informed the SET on 14 November 2017.

- (2) Net profit attributable to the parent company is calculated based on the Company's consolidated financial statements of the fiscal year ended 31 December 2022 that have been audited by a certified auditor and the consolidated financial statements of the fiscal year ended 31 December 2022 of BRC that have been audited by a certified auditor, adjusted with the important items due to the difference in the accounting policies regarding investment properties of the Company and BRC. The Company records the value of investment properties at cost, while BRC records the value of investment properties at fair value. To make the financial information comparable and appropriately reflect the impact of the transaction on the Company, the Company has adjusted the financial information of BRC as if BRC recorded investment properties under the cost method, as shown in the consolidated financial statements of the Company as follows:
- Gains (losses) arising from change in fair value: If the value of investment properties is recorded at cost, no such item will be recorded. Therefore, the Company considers adjusting the financial information of BRC by excluding gains (losses) arising from change in fair value (net of tax)
 - Depreciation expense: If the value of investment properties is recorded at cost, depreciation expense will also be recorded. Therefore, the Company considers adjusting the financial information of BRC by adding depreciation expense (net of tax).
- (3) As the total value of consideration will be in accordance with the offering price of BRC ordinary shares to be offered in the IPO, which currently has not yet been determined. Therefore, the Company considers calculating book value of shareholders' equity attributable to the parent company of BRC based on consolidated financial statements of the fiscal year ended 31 December 2022 of BRC, adjusted with investment properties items for the calculation of the total value of consideration criteria. As the Company and BRC adopt different accounting policies for investment properties, the Company records the value of investment properties at cost, while BRC records the value of investment properties at fair value. To make the financial information comparable and appropriately reflect the impact of the transaction on the Company, the Company has adjusted the financial information of BRC as if BRC recorded investment properties under the cost method, as shown in the consolidated financial statements of the Company.





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From the calculation set out above, the transaction size has the highest value when calculating under the Net Tangible Assets (NTA) criteria, which equals to 33.40 percent. In this regard, the Company has no other asset disposal transaction within the six-month period prior to the date on which the Board of Directors' Meeting of the Company resolved to approve BRC's Plan for Listing on the SET. Consequently, entering into this transaction constitutes a Class 2 Asset Disposal Transaction, whereby the transaction size equals to 15.00 percent or higher, but lower than 50.00 percent. Therefore, the Company is obliged to immediately prepare a report and disclose the information memorandum of the transaction to the SET, whereby the information memorandum must comprise at least the information as specified in Schedule (1) of the Notifications on Acquisition or Disposal of Assets and distribute a circular notice which contains information at least as specified in the Notification on Acquisition or Disposal of Assets to the shareholders of the Company within 21 days from the date of disclosure of the information memorandum of the transaction to the SET.

4. Details of disposed assets

4.1 Details of the IPO of BRC shares

Issuer and Offeror	:	BRC
Type of Securities Offered	:	Newly issued ordinary shares of BRC
Number of Ordinary Shares Issued and Offered	:	The Board of Directors of the Company, the Board of Directors of BRC, and/or the person assigned by the Board of Directors of the Company, and/or the person assigned by the Board of Directors of BRC, shall later determine the exact proportion and consider the flexibility of the offering of BRC's ordinary shares according to the Plan for Listing on the SET as appropriate. Nevertheless, the proportion of such number of ordinary shares to be offered shall not exceed 29.98 percent of the total paid-up capital of BRC after the capital increase and the issuance and offering of the IPO Shares, which include the number of shares to be allocated to the over-allotment agent (if any).





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Par Value	:	THB 10 per share
Offering Price	:	Not yet determined
Offering Period	:	The Plan for Listing on the SET will take place after BRC has obtained an approval from the SEC for the issuance and offering of BRC's newly issued ordinary shares in the IPO, and the registration statement for securities offering and the draft prospectus for the offering of the IPO shares have become effective, and the SET has approved the listing application of the ordinary shares of BRC as listed securities on the SET, including that the conditions as specified in Clause No.9 have been fulfilled. The decision to enter into the transaction will depend on various key factors, such as the conditions of financial market and capital market, including the demand from all types of investors at the offering period, etc.
Other Details	:	The Company will subsequently inform the details of the offering of IPO shares of BRC to the shareholders of the Company. In this regard, the aforementioned details are subjected to further change as the Board of Directors of the Company, the Board of Directors of BRC, and/or the person assigned by the Board of Directors of the Company, and/or the person assigned by the Board of Directors of BRC deem appropriate.

4.2 Details of BRC

Company Name	:	BRC
Registered Head Office	:	No. 88/9, Soi Samanchan-Barbos, Prakanong Sub-district, Klongtoey District, Bangkok 10110
Business Type	:	A holding company that operates businesses involving retail, wholesale, procurement of manufacturing, import and export of consumer goods, both





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domestically and internationally, as well as the development and leasing of real estate related to and supports its own retail and/or wholesale businesses

Registered Capital and Paid-up Capital : As of 27 March 2023, BRC has registered capital of THB 87,135,026,800 (divided into 8,713,502,680 ordinary shares) and a registered and paid-up capital of THB 87,135,026,800 (divided into 8,713,502,680 ordinary shares) with a par value of THB 10 per share, in which the Company holds 100.00 percent of shares in BRC.

Board of Directors : As of 27 March 2023, BRC's Board of Director consists of 16 directors as follows:

1. Mr. Charoen Sirivadhanabhakdi
2. Mrs. Vipada Duangratana
3. Mr. Sithichai Chaikriangkrai
4. Mrs. Thapanee Techajareonvikul
5. Mr. Aswin Techajareonvikul
6. Mr. Weerawong Chittmitrapap
7. Mrs. Metinee Chalodhorn
8. Mrs. Danuja Kunpanitchakit
9. Mr. Sutthichai Sungkamanee
10. Mr. Thongplew Kongjun
11. Mr. Boonyarit Kalayanamit
12. Pol. Gen. Aek Angsanant
13. Mr. Vachara Tuntariyanond
14. Mr. Pirom Kamolratanakul
15. Mr. Prasit Kovilaikool
16. Mr. Tithiphan Chuerboonchai





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List of Shareholders of BRC before Entering into the Transaction : The details of the shareholders of BRC as of 27 March 2023 are as follows:

No.	Shareholder Name	Number of Shares (Share)	Percentage (approximately)
1.	Berli Jucker Public Company Limited	8,713,502,678	100.00
2.	BJC Healthcare Company Limited	1	0.00
3.	Berli Jucker Foods Limited	1	0.00
	Total	8,713,502,680	100.00

List of Shareholders of BRC after Entering into the Transaction : The details of the shareholders of BRC after entering into the transaction are as follows:

No.	Shareholder Name	Number of Shares (Share)	Percentage (approximately)
1.	Berli Jucker Public Company Limited	8,713,502,678	70.02
2.	BJC Healthcare Company Limited	1	0.00
3.	Berli Jucker Foods Limited	1	0.00
4.	General Public	3,729,999,999	29.98
	Total	12,443,502,679	100.00





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4.3 Summary of financial position and operating results of BRC

(in THB million)	For the year ended	
	31 December 2021	31 December 2022
Total revenues	111,107	113,573
Total expenses	97,223	102,524
Net profit (loss)	7,333	6,757
Total assets	331,343	336,833
Total liabilities	156,788	155,660
Total shareholders' equity	174,554	181,173

Note: Based on the consolidated financial statements of BRC that have been audited by a certified auditor.

5. Total value of consideration and criteria used to determine the total value of consideration

The initial total value of consideration is based on the book value of shareholders' equity attributable to the parent company as specified in Clause No.3 above. However, the total value of consideration will be in accordance with the IPO price of BRC's ordinary shares. The price will be determined after BRC has obtained an approval from the SEC for the issuance and offering of BRC's newly issued ordinary shares in the IPO and the registration statement for securities offering and the draft prospectus for the offering of IPO shares have become effective.

6. The value of the disposed assets

The disposed assets consist of ordinary shares of BRC, which the Company will receive consideration in the form of cash from the investors. In this regard, the price of the IPO shares currently has not yet been determined. However, according to the initial calculation of the value of the disposed assets, if the Company uses the book value of shareholders' equity attributable to the parent company pursuant to the consolidated financial statements of BRC as of 31 December 2022 (amounted to THB 125,203 million) (based on BRC's consolidated financial statements for





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the fiscal year ended 31 December 2022 that have been audited by a certified auditor and adjusted with the financial information as specified in Clause No. 3) when calculating and comparing with the proportion of the ordinary shares of BRC to be offered, which is not exceeding 29.98 percent of the total paid-up capital of BRC after the capital increase and the issuance and offering of IPO shares including the number of shares to be allocated to the (if any), the total value of consideration will not exceed THB 37,530 million.

7. Expected benefits from entering into the transaction

- (1) Part of the proceeds that BRC will receive from the capital increase and the issuance and offering of the IPO shares will be used to repay the existing debt that BRC group borrowed from the Company. The Company may use such proceeds received from the debt repayment to repay some of the Company's debt which will help strengthen the overall financial position of the Company's group.
- (2) Listing of BRC on the SET will lessen the Company's burden in providing financial support to BRC and will increase BRC's flexibility in accessing various sources of funding from both equity market and debt capital market, and increase BRC's fundraising channels by means of independent fundraising, which will increase its competitiveness and the ability to expand its business.
- (3) Upon BRC's shares becoming listed securities, BRC's shares will have higher liquidity and reference market price, which the investors will be able to use as a reference for trading such securities or as a consideration to make a payment for the asset or business acquisition in the future.
- (4) Enhance BRC's reputation and image to be more well-known, including giving rise to the opportunity to seek for personnel and/or business partner with knowledge and experience in retail and wholesale businesses.





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8. BRC's plan to utilize the proceeds obtained from the IPO of BRC's ordinary shares

BRC has plans to use the proceeds from the IPO to invest in business expansion both domestically and internationally, to use for financial restructuring and to use as its working capital, including partially repay some of its debt and other purposes. In this regard, BRC will specify the details of the use of proceeds in the registration statement for securities offering and the draft prospectus of BRC.

9. Conditions for entering into of the transaction

- (1) BRC has obtained an approval from the SEC for the issuance and offering of BRC's newly issued ordinary shares in the IPO and the registration statement for securities offering and the draft prospectus for the offering of IPO shares have become effective.
- (2) The SET has approved the listing application of the ordinary shares of BRC as listed securities.
- (3) Other key factors that might affect the decision to enter into the transaction, such as market conditions and demand for the investment in BRC's shares, as deemed appropriate by the Board of Directors of BRC.

10. Effects to the Company and shareholders of the Company

- (1) Effect to the share of profit or voting rights (EPS Dilution / Control Dilution)

The offering of BRC shares according to the Plan for Listing on the SET will result in a dilution of the Company's share of profit or voting rights in BRC of not exceeding 29.98 percent of the existing share of profit or voting rights. However, the Company will remain a major shareholder and the controlling person of BRC, and BRC will retain its status as the Company's subsidiary.





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(2) Effect to the market price of the Company's ordinary shares (Price Dilution)

As the offered shares are shares of BRC, it is expected that there will be no direct effect on the market price of the Company's ordinary shares (Price Dilution). However, reducing the shareholding percentage in BRC will result in a decrease in the proportion of profit recognition in BRC.

11. **Opinions of the Board of Directors of the Company on the entering into of the transaction**

The Board of Directors had considered and approved the Plan for Listing on the SET of BRC as it is a transaction that benefits the shareholders of the Company and BRC. In addition, this Plan for Listing on the SET will make BRC a flagship company of the Company which operates businesses involving retail, wholesale, procurement of manufacturing, import and export of consumer goods, both domestically and internationally, as well as the development and leasing of real estate related to and supports its own retail and/or wholesale businesses. After this listing, BRC will be able to raise funds to support business expansion by itself, which will reduce BRC's dependency on the Company's funding sources.

12. **Opinions of the audit committee and/or directors of the Company which are different from those of the Board of Directors of the Company in Clause No. 11.**

- None-





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Information Memorandum according to schedule (2) only clauses 2, 3, 5(3), 7 and 8 of the Notification of the Board of Governors of the Stock Exchange of Thailand Re: Disclosure of Information and Other Acts of Listed Companies Concerning the Acquisition and Disposition of Assets, 2004

13. The statement relating to the responsibility of directors with respect to the information in documents sent to the shareholders

The Board of Directors has carefully reviewed the information in the information memorandum and hereby certify that the information stipulated in this information memorandum is accurate, complete and does not lack of material information that should be informed.

14. (Where there is) an opinion of an independent expert, the qualifications of the expert, shareholding in and relationship of the expert with the listed company and the parties and permission of the expert for the disclosure of the opinion and the date of the opinion

The Company is not required to appoint an independent expert to consider this transaction.

15. Financial projections in the present year (if any), including assumptions on trade, economics, industry and review of the figures by a certified public auditor and the opinion of an independent financial advisor that the projections have been carefully prepared

-None-

16. Pending material lawsuits or claims

As of 31 December 2022, the Company or the subsidiaries do not have pending lawsuit which may have an impact on the assets of the Company or the subsidiaries for more than 5 percent of the shareholder's equity according to the consolidated financial statements of the Company for the year ended 31 December 2022 and do not have lawsuit that may have significant impact on the business operation of the Company.





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17. Interests or connected transactions between the listed company and directors, management and shareholders directly or indirectly holding shares amounting to 10 percent to more (identify the nature of the transaction or the interests)

For the year ended 31 December 2022 and 2021, the Company have entered into significant transaction with related business as stipulated in the notes to consolidated financial statements and separate financial statements of the Company in relation to the transactions with related business, the significant business transaction as well as the details thereof can be summarized as per the table below:

1. Revenue
1.1 Revenue from Sales of goods and rendering of services

Related Company	Type of Business	Ownership Interest Relationship with the Company	Value (In thousand Baht)		Business transaction	
			For the year ended			
			31 Dec 2022	31 Dec 2021		
Subsidiaries						
1.	Asia Books Company Limited	Retailer of books and magazines	Subsidiary of indirect subsidiary Holds 100.00% of shares	588	865	Sale of goods and services plus margin
2.	Berli Jucker Cellox Limited	Manufacture of sanitary paper products	Direct subsidiary Holds 97.96% of shares	306	1,783	"
3.	Berli Jucker Foods Limited	Manufacture of snack foods and dairy products	Direct subsidiary Holds 100.00% of shares	371	328	"
4.	Berli Jucker Logistics Limited	Customs clearing, warehousing, transportation and distribution services	Direct subsidiary Holds 100.00% of shares	744	1,971	"
5.	BJC Specialties Company Limited	Sale of chemicals	Direct subsidiary Holds 100.00% of shares	122,731	223,641	"
6.	BJC Healthcare Company Limited	Marketed pharmaceutical products, medical	Direct subsidiary Holds 100.00% of shares	164	1,718	"





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Related Company	Type of Business	Ownership Interest Relationship with the Company	Value (In thousand Baht)		Business transaction	
			For the year ended			
			31 Dec 2022	31 Dec 2021		
		equipment, medical supply, food supplement, cosmetic and other Healthcare products				
7.	BJH Medical Company Limited	Marketed pharmaceutical products, medical equipment, medical supply, food supplement, cosmetic and other Healthcare products	Indirect subsidiary Holds 100.00% of shares	3,348	6,917	"
8.	BJC Industrial and Trading Company Limited	Sale of imaging product, stationery and construction supplies	Direct subsidiary Holds 100.00% of shares	3	1	"
9.	Montana Marketing Company Limited	Marketed pharmaceutical products, medical equipment, medical supply, food supplement, cosmetic and other Healthcare products	Indirect subsidiary Holds 100.00% of shares	394,583	371,290	"
10.	Cosma Medical Company Limited	Marketed pharmaceutical products, medical equipment, medical supply, food supplement, cosmetic and other Healthcare products	Indirect subsidiary Holds 100.00% of shares	65	-	"





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Related Company		Type of Business	Ownership Interest Relationship with the Company	Value (In thousand Baht)		Business transaction
				For the year ended		
				31 Dec 2022	31 Dec 2021	
11.	Cosma Trading Company Limited	Marketed pharmaceutical products, medical equipment, medical supply, food supplement, cosmetic and other Healthcare products	Indirect subsidiary Holds 100.00% of shares	42,364	44,677	"
12.	Montana Company Limited	Marketed pharmaceutical products, medical equipment, medical supply, food supplement, cosmetic and other Healthcare products	Direct subsidiary Holds 100.00% of shares	-	(12)	"
13.	Rubia Industries Limited	Manufacture of soaps, cosmetics and confectionery	Direct subsidiary Holds 99.85% of shares	423	2,204	"
14.	Thai Beverage Can Limited	Manufacture of aluminum cans	Direct subsidiary Holds 50.00% of shares	830	332	"
15.	Thai Glass Industries Public Company Limited	Manufacture of glass containers	Direct subsidiary Holds 98.63% of shares	412	295	"
16.	BJC Cafe Company Limited	Non-alcohol beverage shop	Direct subsidiary Holds 100.00% of shares	23	-	"
17.	Thai Malaya Glass Company Limited	Manufacture of glass containers	Indirect subsidiary Holds 100.00% of shares	819	631	"
18.	Thai-Scandic Steel Company Limited	Manufacture of galvanized steel structures	Subsidiary of indirect subsidiary	54	41	"





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Related Company	Type of Business	Ownership Interest Relationship with the Company	Value (In thousand Baht)		Business transaction	
			For the year ended			
			31 Dec 2022	31 Dec 2021		
19.	Big C Supercenter Public Company Limited	Retail	Indirect subsidiary Holds 99.96% of shares	991,046	930,432	"
20.	White Group Public Company Limited	Import and sale of industrial chemical products and property rental	Indirect subsidiary Holds 97.04% of shares	-	263	"
21.	MM Mega Market (Thailand) Company Limited	Retail	Subsidiary of indirect subsidiary Holds 100.00% of shares	13,920	-	"
22.	BJC Move Company Limited	Land transport and freight service	Indirect subsidiary Holds 100.00% of shares	6,323	3,584	"
23.	Meechok 168 Company Limited	Grocery store service	Subsidiary of indirect subsidiary Holds 100.00% of shares	38,924	1,743	Sale of goods and services plus margin
			Total	1,618,041	1,592,704	
Joint Ventures						
1.	Malaya Glass Products Sdn Bhd	Manufacture of glass containers	Subsidiary of joint venture Holds 50.00% of shares	26,604	4,283	Sale of goods and services plus margin
2.	Malaya-Vietnam Glass Limited	Manufacture of glass containers	Subsidiary of joint venture Holds 35.00% of shares	4,759	1,299	"
3.	BJC & CF (Thailand) Company Limited	Sale of consumer products	Joint venture Holds 51.00% of shares	1	-	"





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Related Company		Type of Business	Ownership Interest Relationship with the Company	Value (In thousand Baht)		Business transaction
				For the year ended		
				31 Dec 2022	31 Dec 2021	
4.	Berli Dynaplast Company Limited	Manufacture of rigid plastic containers	Joint venture Holds 49.00% of shares	10	224	"
5.	Me Innovation Service Company Limited	Support service for life insurance and non-life insurance	Joint venture Holds 50.98% of shares	-	3	"
6.	Me Insurance Broker Company Limited	Life insurance and non-life insurance broker	Subsidiary of joint venture Holds 50.98% of shares	-	74	"
Total				31,374	5,883	
Other related parties						
1.	Anantasiri Pattana Company Limited	Property management	Common shareholders	319	199	Sale of goods and services plus margin
2.	Asiatic House Company Limited	Real estate	Common shareholders	308	224	"
3.	Athimart Company Limited	Spirits distiller	Co-director - Mr. Charoen Sirivadhanabhakdi - Mr. Sithichai Chaikriangkrai and common shareholders	475	73	"
4.	Asiatic Hotel Collection Company Limited	Hotel and restaurant	Common shareholders	19	36	"
5.	Asset World Retail Company Limited	Shopping center management	Common shareholders	341	474	"
6.	TCC Synergy Company Limited	Real Estate	Common shareholders	-	31	"
7.	North Park Property Development Company Limited	Real estate	Common shareholders	127	77	"





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Related Company		Type of Business	Ownership Interest Relationship with the Company	Value (In thousand Baht)		Business transaction
				For the year ended		
				31 Dec 2022	31 Dec 2021	
8.	TCC Retail Chiangmai Company Limited	Shopping center management	Common shareholders	17	26	"
9.	ASM Management Company Limited	Asset management provider	Co-director - Mr. Sithichai Chaikriangkrai and common shareholders	34	11	"
10.	Asset World Corp Public Company Limited	Investment	Co-director - Mr. Charoen Sirivadhanabhakdi - Khunying Wanna Sirivadhanabhakdi - Mr. Sithichai Chaikriangkrai - Mr. Prasit Kovilaikool - Mr. Rungson Sriworasat - Mr. Weerawong Chittmitrapap and common shareholders	178	159	"
11.	Baanbong Vetchakij Company Limited	Clinical businesses	Co-director - Mr. Charoen Sirivadhanabhakdi - Khunying Wanna Sirivadhanabhakdi and common shareholders	7,062	7,717	"
12.	Beer Thai (1991) Public Company Limited	Spirits distiller	Common shareholders	670,953	344,120	"
13.	Beerthip Brewery (1991) Company Limited	Spirits distiller	Co-director - Mr. Sithichai Chaikriangkrai	516,462	333,559	"





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Related Company	Type of Business	Ownership Interest Relationship with the Company	Value (In thousand Baht)		Business transaction	
			For the year ended			
			31 Dec 2022	31 Dec 2021		
		and common shareholders				
14.	Bang Pa-In Paper Mill Industry Company Limited	Manufacture and sale of paper	Common shareholders	-	638	"
15.	BevTech Company Limited	Polyethylene Teraphthalate packaging production	Co-director - Mr. Sithichai Chaikriangkrai and common shareholders	9	7	"
16.	Bhakdi Retail Company Limited	Hotel	Common shareholders	1	-	"
17.	Cosmos Brewery (Thailand) Company Limited	Spirits distiller	Common shareholders	179,570	110,538	"
18.	Cristalla Company Limited	Sugar cane planting	Co-director - Mr. Charoen Sirivadhanabhakdi - Khunying Wanna Sirivadhanabhakdi - Mr. Prasert Maekwatana - Mr. Sithichai Chaikriangkrai and common shareholders	179	327	"
19.	CAC Company Limited	Financial and investment advisory	Common shareholders	46	22	"
20.	Concept Land 7 Company Limited	Real Estate	Common shareholders	4	1	"
21.	Concept Land 9 Company Limited	Hotel	Common shareholders	22	8,581	"
22.	Concept Land 10 Company Limited	Hotel	Common shareholders	12	12	"





Berli Jucker Public Company Limited

Related Company		Type of Business	Ownership Interest Relationship with the Company	Value (In thousand Baht)		Business transaction
				For the year ended		
				31 Dec 2022	31 Dec 2021	
23.	CW Tower Company Limited	Property management	Common shareholders	1,152	1,001	"
24.	DhosPaak Company Limited	Advertisement and public relations	Common shareholders	30	-	"
25.	Surawong Pattana Company Limited	Real estate	Common shareholders	121	56	"
26.	F & B International Company Limited	Sale foods and beverages at Queen Sirikit convention center	Common shareholders	92	192	"
27.	Fuengfuanant Company Limited	Spirits distiller	Co-director - Khunying Wanna Sirivadhanabhakdi and common shareholders	28	370	"
28.	F&N Dairies (Thailand) Company Limited	Manufacture and sale of dairy products and fruit juice	Common shareholders	7,723	86,580	"
29.	F&N United Company Limited	Manufacture and distribution of ice cream	Common shareholders	26,636	28,989	"
30.	F&N Beverages Manufacturing Sdn Bhd	Manufacture and distribute foods & beverages	Common shareholders	5,569	11,210	"
31.	Food of Asia Company Limited	Manufacture and distribute foods & beverages	Common shareholders	135	102	"
32.	Frasers Property Holdings (Thailand) Company Limited	Investment	Common shareholders	404	1,073	"





Berli Jucker Public Company Limited

No.	Related Company	Type of Business	Ownership Interest Relationship with the Company	Value (In thousand Baht)		Business transaction
				For the year ended		
				31 Dec 2022	31 Dec 2021	
33.	Golden Wealth Company Limited	Project consultant and project management	Common shareholders	-	5	"
34.	Grand Unity Development Company Limited	Condominiums and consultant in commercial management	Common shareholders	147	106	"
35.	Golden Land Property Development Public Company Limited	Real estate	Common shareholders	1,746	1,241	"
36.	Golden Ventures Leasehold Real Estate Investment Trust	Real Estate Investment Trust	Common shareholders	1,199	640	"
37.	Hotel World 8 Company Limited	Hotel	Common shareholders	15	11	"
38.	Hotel World 4 Company Limited	Hotel	Common shareholders	21	-	"
39.	Horeca Management Company Limited	Distribution channel management	Common shareholders	4	13	"
40.	Imperial Nakhon Ratchasima Company Limited	Hotel	Common shareholders	169	138	"
41.	Im Hotels and Hostels Company Limited	Hotel	Common shareholders	15	12	"
42.	Kalae Night Bazaar Company Limited	Rental space provider and utilities	Common shareholders	3	4	"
43.	Kanchanasingkom Company Limited	Spirits distiller	Co-director - Khunying Wanna Sirivadhanabhakdi and common shareholders	65	426	"
44.	Kankwan Company Limited	Spirits distiller	Co-director - Mr. Charoen	190	212	"





Berli Jucker Public Company Limited

Related Company		Type of Business	Ownership Interest Relationship with the Company	Value (In thousand Baht)		Business transaction
				For the year ended		
				31 Dec 2022	31 Dec 2021	
			Sirivadhanabhakdi - Mr. Sithichai Chaikriangkrai and common shareholders			
45.	Kasem Subsiri Company Limited	Real estate	Common shareholders	3,374	1,190	"
46.	Kasem subsiri 1 Company Limited	Hotel	Common shareholders	220	240	"
47.	One Bangkok Company Limited	Real estate	Common shareholders	812	1,153	"
48.	Kasemsubbhakdi Company Limited	Real estate	Common shareholders	5,374	3,528	"
49.	Luckchai Liquor Trading Company Limited	Spirits distributor	Common shareholders	22	111	"
50.	Mongkolsamai Company Limited	Spirits distiller	Co-director - Khunying Wanna Sirivadhanabhakdi and common shareholders	1,150	13	"
51.	Media Front Company Limited	Real estate	Common shareholders	194	123	"
52.	TCC Hotels Lanna Company Limited	Hotel	Common shareholders	-	21	"
53.	MM Mega Market (Vietnam) Company Limited	Wholesale	Common shareholders	299,265	161,476	"
54.	Me Innovation Service Company Limited	Support service for life insurance and non-life insurance	Common shareholders	3	-	"
55.	Me Insurance Broker Company Limited	Life insurance and non-life insurance broker	Common shareholders	53	-	"





Berli Jucker Public Company Limited

Related Company		Type of Business	Ownership Interest Relationship with the Company	Value (In thousand Baht)		Business transaction
				For the year ended		
				31 Dec 2022	31 Dec 2021	
56.	N.C.C. Management & Development Company Limited	Space rental for exhibition businesses	Common shareholders	2,469	76	"
57.	Nateechai Company Limited	Spirits distiller	Common shareholders	164	165	"
58.	North Park Golf and Sport Club Company Limited	Golf and sport club service	Co-director - Mr. Sithichai Chaikriangkrai and common shareholders	527	455	"
59.	Num Kijjakarn Company Limited	Spirits distributor	Common shareholders	-	84	"
60.	Num Muang Company Limited	Spirits distributor	Common shareholders	-	133	"
61.	Num Nakorn Company Limited	Spirits distributor	Common shareholders	-	50	"
62.	Num Palang Company Limited	Spirits distributor	Common shareholders	4	17	"
63.	Num Thip Company Limited	Sale of alcohol, soda and water	Common shareholders	-	174	"
64.	Num Thurakij Company Limited	Spirits distributor	Common shareholders	-	111	"
65.	Num Yuk Company Limited	Spirits distributor	Common shareholders	-	194	"
66.	New Multi Mine Company Limited	Hotel	Common shareholders	164	90	"
67.	Oishi Group Public Company Limited	Japanese restaurant businesses	Co-director - Mr. Prasit Kovilaikool - Mr. Sithichai Chaikriangkrai - Miss Potjanee Thanavarant	36	8	"





Berli Jucker Public Company Limited

Related Company	Type of Business	Ownership Interest Relationship with the Company	Value (In thousand Baht)		Business transaction	
			For the year ended			
			31 Dec 2022	31 Dec 2021		
		and common shareholders				
68.	Oishi Trading Company Limited	Sale and produce instant Japanese foods	Co-director - Mr. Sithichai Chaikriangkrai and common shareholders	34,186	30,199	"
69.	Office World 1 Company Limited	Real estate	Common shareholders	30	56	"
70.	Oishi Food Services Company Limited	Support business expansion	Co-director - Mr. Sithichai Chaikriangkrai and common shareholders	1,546	18,145	"
71.	Paksong Capital Company Limited	Investment	Co-director - Mr. Aswin Techajareonvikul and common shareholders	188	490	"
72.	Pan International (Thailand) Company Limited	Purchasing service, wholesale spare parts	Co-director - Mr. Sithichai Chaikriangkrai and common shareholders	2,990	4	"
73.	Pomcharoen Company Limited	Sale of alcohol, soda and water	Common shareholders	236	50	"
74.	Pomchock Company Limited	Manufacture and sale of alcohol, soda and water	Common shareholders	148	153	"
75.	Pomkit Company Limited	Sale of alcohol, soda and water	Common shareholders	235	16	"
76.	Pomklang Company Limited	Sale of alcohol, soda and water	Common shareholders	17	29	"





Berli Jucker Public Company Limited

Related Company		Type of Business	Ownership Interest Relationship with the Company	Value (In thousand Baht)		Business transaction
				For the year ended		
				31 Dec 2022	31 Dec 2021	
77.	Pomnakorn Company Limited	Sale of alcohol and beer	Common shareholders	-	1,033	"
78.	Pompalang Company Limited	Sale of alcohol, soda and water	Common shareholders	-	93	"
79.	Modern Trade Management Company Limited	Spirits distiller	Common shareholders	-	256,403	"
80.	Pridiprapa Company Limited	Hotel business	Common shareholders	102	197	"
81.	Pomburapa Company Limited	Sale of spirit in domestic and foreign	Common shareholders	335	273	"
82.	Pomtip (2012) Company Limited	Sale of beer and beverages	Common shareholders	222	1,499	"
83.	Pramuanphon Company Limited	Distributor and spirits distiller	Common shareholders	39	19	"
84.	Permsubsiri 2 Company Limited	Shopping center	Common shareholders	1	-	"
85.	Red Bull Distillery (1988) Company Limited	Distributor and spirits distiller	Common shareholders	146	177	"
86.	Ratchayothin Tower Company Limited	Real estate	Common shareholders	-	7	"
87.	Retail World 6 Company Limited	Shopping Center	Common shareholders	3	-	"
88.	Retail World 4 Company Limited	Real estate	Common shareholders	14	-	"
89.	S.S. Karnsura Company Limited	Spirits distiller	Co-director - Mr. Charoen Sirivadhanabhakdi - Mr. Sithichai Chaikriangkrai and common shareholders	378	137	"





Berli Jucker Public Company Limited

Related Company		Type of Business	Ownership Interest Relationship with the Company	Value (In thousand Baht)		Business transaction
				For the year ended		
				31 Dec 2022	31 Dec 2021	
90.	Sang Som Company Limited	Spirits distiller	Co-director - Khuning Wanna Sirivadhanabhakdi and common shareholders	2,462	1,620	"
91.	Serm Suk Public Company Limited	Manufacture and sale of beverage	Co-director - Mr. Sithichai Chaikriangkrai and common shareholders	294,331	137,038	"
92.	Simathurakij Company Limited	Distributor and spirits distiller	Common shareholders	381	44	"
93.	Southeast Insurance Public Company Limited	Insurance businesses	Common shareholders	49	422	"
94.	Southeast Life Insurance Public Company Limited	Life insurance businesses	Common shareholders	46	351	"
95.	Sura Bangyikhan Company Limited	Spirits distiller	Co-director - Mr. Charoen Sirivadhanabhakdi - Mr. Sithichai Chaikriangkrai and common shareholders	181	458	"
96.	Surasate Company Limited	Real estate	Common shareholders	8	-	"
97.	Sathom Subsin Company Limited	Real estate	Common shareholders	71	67	"
98.	Wanna Charoen Sub Company Limited	Real estate	Common shareholders	-	11	"
99.	T.C.C. Commercial Property Management Company Limited	Property management and sale of foods & beverages	Common shareholders	2,290	2,172	"





Berli Jucker Public Company Limited

Related Company	Type of Business	Ownership Interest Relationship with the Company	Value (In thousand Baht)		Business transaction
			For the year ended		
			31 Dec 2022	31 Dec 2021	
100. TCC Corporation Company Limited	Holding company	Major shareholders and co-director - Mr. Charoen Sirivadhanabhakdi - Khunying Wanna Sirivadhanabhakdi - Mr. Sithichai Chaikriangkrai - Mr. Aswin Techajareonvikul - Mrs. Thapanee Techajareonvikul	-	12	"
101. T.C.C. Hotel Collection Company Limited	Hotel and restaurant	Common shareholders	639	300	"
102. Tawanna Night Bazaar Company Limited	Rental space provider	Common shareholders	18	-	"
103. TCC Land Company Limited	Mortgage, pawn, sale of consignment and other business transaction related to immovable assets	Co-director - Mr. Charoen Sirivadhanabhakdi - Khunying Wanna Sirivadhanabhakdi and common shareholders	-	18	"
104. TCC Luxury Hotels and Resort Company Limited	Hotel and restaurant	Common shareholders	-	394	"
105. TCCCL North Park Company Limited	Real estate	Common shareholders	30	33	"
106. Terragro Fertilizer Company Limited	Manufacture and sale of chemical fertilizer	Co-director - Mr. Prasert Maekwatana - Mr. Sithichai Chaikriangkrai	996	2,226	"





Berli Jucker Public Company Limited

Related Company	Type of Business	Ownership Interest Relationship with the Company	Value (In thousand Baht)		Business transaction	
			For the year ended			
			31 Dec 2022	31 Dec 2021		
			and common shareholders			
107.	Thai Alcohol Public Company Limited	Alcohol Manufacture	Common shareholders	74	131	"
108.	Thai Beverage Energy Company Limited	Production and sale of fertilizer and biogas	Co-director - Mr. Sithichai Chaikriangkrai and common shareholders	17	153,755	"
109.	Thai Beverage Logistic Company Limited	Logistic	Co-director - Mr. Sithichai Chaikriangkrai and common shareholders	5,917	2,673	"
110.	Thai Beverage Public Company Limited	Investment	Co-director - Mr. Charoen Sirivadhanabhakdi - Khunying Wanna Sirivadhanabhakdi - Mr. Sithichai Chaikriangkrai - Miss Potjane Thanavaranit and common shareholders	3,921	4,646	"
111.	Thai Beverage Recycle Company Limited	Sale of packaging and glass containers	Co-director - Mr. Sithichai Chaikriangkrai and common shareholders	6,788,024	5,784,673	"
112.	Thai Cooperage Company Limited	Manufacture and sale of oak barrels	Co-director - Mr. Sithichai Chaikriangkrai	7	6	"





Berli Jucker Public Company Limited

Related Company	Type of Business	Ownership Interest Relationship with the Company	Value (In thousand Baht)		Business transaction	
			For the year ended			
			31 Dec 2022	31 Dec 2021		
		and common shareholders				
113.	Thai Drink Company Limited	Manufacture and distributor of liquor, beer and soda drinks	Common shareholders	47	40	"
114.	Thanapakdi Company Limited	Spirits distiller	Co-director - Khunying Wanna Sirivadhanabhakdi and common shareholders	2,207	369	"
115.	The Chonburi Sugar Corporation Company Limited	Manufacture of sugar	Common shareholders	-	22	"
116.	The Suphanburi Sugar Industry Company Limited	Manufacture, sale and export sugar	Common shareholders	306	124	"
117.	Theparunothai Company Limited	Spirits distiller	Co-director - Mr. Charoen Sirivadhanabhakdi - Mr. Sithichai Chaikriangkrai and common shareholders	26	23	"
118.	Thip Kamphaengphet Bio Energy Company Limited	Manufacture and sale of electricity	Common shareholders	490	165	"
119.	Thip Sugar Kamphaengphet Company Limited	Manufacture, sale and export sugar	Common shareholders	1,334	11,274	"
120.	Thip Sugar Sukhothai Company Limited	Manufacture, sale and export sugar	Common shareholders	270	539	"
121.	Thippattana Arcade Company Limited	Space rental and services	Common shareholders	857	666	"





Berli Jucker Public Company Limited

Related Company		Type of Business	Ownership Interest Relationship with the Company	Value (In thousand Baht)		Business transaction
				For the year ended		
				31 Dec 2022	31 Dec 2021	
122.	Thipsukhothai Bioenergy Company Limited	Power & electricity plant	Common shareholders	416	-	"
123.	Thai-Lysaght Company Limited	Distributor of zinc oxide and other chemical	Common shareholders	14	19	"
124.	TCC Hotel Asset Management Company Limited	Real estate	Common shareholders	8,897	4,223	"
125.	TCC Assets (Thailand) Company Limited	Investment	Co-director - Mr. Charoen Sirivadhanabhakdi - Khunying Wanna Sirivadhanabhakdi - Mr. Sithichai Chaikriangkrai and common shareholders	17	93	"
126.	Thip Sukhothai Bio-Tech Company Limited	Production and distribution of organic fertilizers	Common shareholders	29	127	"
127.	TCC Phumipat Company Limited	Investment	Co-director - Mr. Sithichai Chaikriangkrai and common shareholders	8	39	"
128.	D House Ladprao Company Limited	Real estate	Common shareholders	1	-	"
129.	T.C.C. Technology Company Limited	Rendering services of information technology	Common shareholders	226	433	"
130.	Thaphae Hotel Company Limited	Hotel	Common shareholders	2	11	"





Berli Jucker Public Company Limited

Related Company		Type of Business	Ownership Interest Relationship with the Company	Value (In thousand Baht)		Business transaction
				For the year ended		
				31 Dec 2022	31 Dec 2021	
131.	Thip Chalothorn Company Limited	Sale of alcohol, soda and water	Common shareholders	-	27,902	"
132.	United Winery and Distillery Company Limited	Spirits distiller	Common shareholders	14,385	16,748	"
133.	Univentures Public Company Limited	Real estate	Co-director - Mr. Sithichai Chaikriangkrai - Miss Potjaneer Thanavarani and common shareholders	33	23	"
134.	Frasers Property Commercial Asset Management (Thailand) Company limited	Reit in real estate investment trust	Co-director - Mr. Sithichai Chaikriangkrai and common shareholders	80	70	"
135.	The Street Retail Development Company Limited	Real estate	Common shareholders	1,419	430	"
136.	Wiengsiri Company Limited	Hotels, Resort & Golf course	Common shareholders	37	19	"
137.	Wrangyer Beverage (2008) Company Limited	Manufacture and sale of nourishment beverages	Co-director - Mr. Sithichai Chaikriangkrai and common shareholders	12,072	7,001	"
Total				8,918,884	7,579,015	

1.2 Interest received

Related Company		Type of Business	Ownership Interest Relationship with the Company	Value (In thousand Baht)		Business transaction
				For the year ended		
				31 Dec 2022	31 Dec 2021	
Subsidiaries						





Berli Jucker Public Company Limited

Related Company		Type of Business	Ownership Interest Relationship with the Company	Value (In thousand Baht)		Business transaction
				For the year ended		
				31 Dec 2022	31 Dec 2021	
1.	Berli Jucker Cellox Limited	Manufacture of sanitary paper products	Direct subsidiary Holds 97.96% of shares	49	2	The Company charged interest on loan to subsidiary company at the borrowing cost and market rates.
2.	Berli Jucker Foods Limited	Manufacture of snack foods and dairy products	Direct subsidiary Holds 100.00% of shares	1,325	1,398	"
3.	Berli Jucker Logistics Limited	Customs clearing, warehousing, transportation and distribution services	Direct subsidiary Holds 100.00% of shares	519	472	"
4.	BJC Specialties Company Limited	Sale of chemicals	Direct subsidiary Holds 100.00% of shares	57,155	56,040	"
5.	BJC Healthcare Company Limited	Marketed pharmaceutical products, medical equipment, medical supply, food supplement, cosmetic and other Healthcare products	Direct subsidiary Holds 100.00% of shares	6,667	9,690	"
6.	BJH Investment Company Limited	Investment	Direct subsidiary Holds 100.00% of shares	4	804	"
7.	BJC International Company Limited	Agent and investment	Direct subsidiary Holds 100.00% of shares	-	247	"
8.	BJC Logistics and Warehouse Company Limited	Investment	Direct subsidiary Holds 100.00% of shares	1,031,478	788,112	"





Berli Jucker Public Company Limited

Related Company	Type of Business	Ownership Interest Relationship with the Company	Value (In thousand Baht)		Business transaction	
			For the year ended			
			31 Dec 2022	31 Dec 2021		
9.	Montana Company Limited	Marketed pharmaceutical products, medical equipment, medical supply, food supplement, cosmetic and other Healthcare products	Direct subsidiary Holds 100.00% of shares	918	1,205	"
10.	BJC Consumer Company Limited	Investment	Direct subsidiary Holds 100.00% of shares	5,879	4,805	"
11.	Thai Glass Industries Public Company Limited	Manufacture of glass containers	Direct subsidiary Holds 98.63% of shares	6,813	8,920	"
12.	Thai Malaya Glass Company Limited	Manufacture of glass containers	Indirect subsidiary Holds 100.00% of shares	230	4,132	"
13.	Big C Retail Holding Company Limited	Real estate	Indirect subsidiary Holds 100.00% of shares	1,999,996	3,424,237	"
14.	BJC Power Company Limited	Investment in energy business and trading equipment for power systems	Direct subsidiary Holds 100.00% of shares	785	336	"
15.	Ruangsap 168 Company Limited	Investment	Subsidiary of indirect subsidiary Holds 100.00% of shares	7	10	"
			Total	3,111,825	4,300,410	
Joint Ventures						
1.	BJC O-I Glass Pte. Ltd.	Investment	Joint venture Holds 50.00% of shares	1,509	180	Subsidiary company charged interest on loan to joint venture at





Berli Jucker Public Company Limited

Related Company	Type of Business	Ownership Interest Relationship with the Company	Value (In thousand Baht)		Business transaction	
			For the year ended			
			31 Dec 2022	31 Dec 2021		
					the borrowing cost and market rates.	
2.	Me Innovation Service Company Limited	Support service for life insurance and non-life insurance	Joint venture Holds 50.98% of shares	-	88	"
			Total	1,509	268	
Other related parties						
1.	TCC Capital Land Limited	Real estate	Common shareholders	20	-	Subsidiary company charged interest on loan to other related parties at the borrowing cost and market rates.
			Total	20	-	

1.3 Dividends received

Related Company	Type of Business	Ownership Interest Relationship with the Company	Value (In thousand Baht)		Business transaction	
			For the year ended			
			31 Dec 2022	31 Dec 2021		
Subsidiaries						
1.	Berli Jucker Foods Limited	Manufacture of snack foods and dairy products	Direct subsidiary Holds 100.00% of shares	188,640	424,369	The Company received dividend income upon declaration at rates as announced to other shareholders.
2.	Berli Jucker Logistics Limited	Customs clearing, warehousing, transportation and distribution services	Direct subsidiary Holds 100.00% of shares	136,154	114,071	"
3.	Berli Jucker Specialties Limited	Sale of chemicals	Direct subsidiary Holds 99.15% of shares	771	5,203	"





Berli Jucker Public Company Limited

Related Company		Type of Business	Ownership Interest Relationship with the Company	Value (In thousand Baht)		Business transaction
				For the year ended		
				31 Dec 2022	31 Dec 2021	
4.	BJC Specialties Company Limited	Sale of chemicals	Direct subsidiary Holds 100.00% of shares	79,000	114,000	"
5.	BJC Healthcare Company Limited	Marketed pharmaceutical products, medical equipment, medical supply, food supplement, cosmetic and other Healthcare products	Direct subsidiary Holds 100.00% of shares	28,000	12,000	"
6.	BJH Investment Company Limited	Investment	Direct subsidiary Holds 100.00% of shares	485,000	295,000	"
7.	BJC Industrial and Trading Company Limited	Sale of imaging product, stationery and construction supplies	Direct subsidiary Holds 100.00% of shares	2,425	850	"
8.	BJC International Company Limited	Agent and investment	Direct subsidiary Holds 100.00% of shares	288,787	37,750	"
9.	BJC Packaging Company Limited	Investment	Direct subsidiary Holds 100.00% of shares	1,552,366	869,772	"
10.	Montana Company Limited	Marketed pharmaceutical products, medical equipment, medical supply, food supplement, cosmetic and other Healthcare products	Direct subsidiary Holds 100.00% of shares	26,429	45,942	"





Berli Jucker Public Company Limited

Related Company		Type of Business	Ownership Interest Relationship with the Company	Value (In thousand Baht)		Business transaction
				For the year ended		
				31 Dec 2022	31 Dec 2021	
11.	Rubia Industries Limited	Manufacture of soaps, cosmetics and confectionery	Direct subsidiary Holds 99.85% of shares	127,374	157,192	"
12.	Thai Beverage Can Limited	Manufacture of aluminum cans	Direct subsidiary Holds 50.00% of shares	255,000	251,250	"
13.	Thai Glass Industries Public Company Limited	Manufacture of glass containers	Direct subsidiary Holds 98.63% of shares	283,880	356,581	"
14.	BJC Cafe Company Limited	Non-alcohol beverage shop	Direct subsidiary Holds 100.00% of shares	-	13,500	"
Total				3,453,826	2,697,480	
Associates						
1.	Gaew Grung Thai Company Limited	Trading cullents, glass bottle, plastics and used supplies	Associate Holds 24.65% of shares	8,256	4,520	Subsidiary company received dividend income upon declaration at rates as announced to other shareholders.
Total				8,256	4,520	

1.4 Income from allocation of administrative expenses

Related Company		Type of Business	Ownership Interest Relationship with the Company	Value (In thousand Baht)		Business transaction
				For the year ended		
				31 Dec 2022	31 Dec 2021	
Subsidiaries						
1.	Asia Books Company Limited	Retailer of books and magazines	Subsidiary of indirect subsidiary Holds 100.00% of shares	7,847	8,229	The Company charged management fee and other expenses such as Human Resource Management, Financial and Accounting Service, Legal Service, Information





Berli Jucker Public Company Limited

Related Company	Type of Business	Ownership Interest Relationship with the Company	Value (In thousand Baht)		Business transaction	
			For the year ended			
			31 Dec 2022	31 Dec 2021		
					System Service to subsidiary company by plus margin from actual cost.	
2.	Berli Jucker Cellox Limited	Manufacture of sanitary paper products	Direct subsidiary Holds 97.96% of shares	21,145	15,304	"
3.	Berli Jucker Foods Limited	Manufacture of snack foods and dairy products	Direct subsidiary Holds 100.00% of shares	15,030	14,061	"
4.	Berli Jucker Logistics Limited	Customs clearing, warehousing, transportation and distribution services	Direct subsidiary Holds 100.00% of shares	22,657	30,778	"
5.	Berli Jucker Specialties Limited	Sale of chemicals	Direct subsidiary Holds 99.15% of shares	689	576	"
6.	BJC Specialties Company Limited	Sale of chemicals	Direct subsidiary Holds 100.00% of shares	14,659	14,371	"
7.	BJC Healthcare Company Limited	Marketed pharmaceutical products, medical equipment, medical supply, food supplement, cosmetic and other Healthcare products	Direct subsidiary Holds 100.00% of shares	2,317	1,999	"
8.	BJH Investment Company Limited	Investment	Direct subsidiary Holds 100.00% of shares	65,000	72,213	"
9.	BJH Medical Company Limited	Marketed pharmaceutical products, medical	Indirect subsidiary Holds 100.00% of shares	6,788	965	"





Berli Jucker Public Company Limited

Related Company		Type of Business	Ownership Interest Relationship with the Company	Value (In thousand Baht)		Business transaction
				For the year ended		
				31 Dec 2022	31 Dec 2021	
		equipment, medical supply, food supplement, cosmetic and other Healthcare products				
10.	BJC Industrial and Trading Company Limited	Sale of imaging product, stationery and construction supplies	Direct subsidiary Holds 100.00% of shares	544	548	"
11.	BJC Cellox (Vietnam) Company Limited	Agent and Manufacture of sanitary paper products	Indirect subsidiary Holds 100.00% of shares	482	339	"
12.	BJC International Company Limited	Agent and investment	Direct subsidiary Holds 100.00% of shares	123	144	"
13.	BJC Logistics and Warehouse Company Limited	Investment	Direct subsidiary Holds 100.00% of shares	63	-	"
14.	Montana Marketing Company Limited	Marketed pharmaceutical products, medical equipment, medical supply, food supplement, cosmetic and other Healthcare products	Indirect subsidiary Holds 100.00% of shares	4,167	1,010	"
15.	BJC Packaging Company Limited	Investment	Direct subsidiary Holds 100.00% of shares	167	515	"
16.	Cosma Medical Company Limited	Marketed pharmaceutical products, medical equipment, medical	Indirect subsidiary Holds 100.00% of shares	692	517	"





Berli Jucker Public Company Limited

Related Company		Type of Business	Ownership Interest Relationship with the Company	Value (In thousand Baht)		Business transaction
				For the year ended		
				31 Dec 2022	31 Dec 2021	
		supply, food supplement, cosmetic and other Healthcare products				
17.	Cosma Trading Company Limited	Marketed pharmaceutical products, medical equipment, medical supply, food supplement, cosmetic and other Healthcare products	Indirect subsidiary Holds 100.00% of shares	4,240	1,265	"
18.	Ichiban Foods Company Limited	Manufacture of tofu, soymilk and kimchi products	Indirect subsidiary Holds 75.00% of shares	869	1,069	"
19.	BJC Foods (Malaysia) Sdn Bhd	Manufacture of snack foods	Indirect subsidiary Holds 100.00% of shares	5,112	3,018	"
20.	BJC Glass (Thailand) Company Limited	Dormant	Indirect subsidiary Holds 100.00% of shares	983	4,088	"
21.	Montana Company Limited	Marketed pharmaceutical products, medical equipment, medical supply, food supplement, cosmetic and other Healthcare products	Direct subsidiary Holds 100.00% of shares	147	168	"
22.	Thai An Vietnam Joint Stock Company	Investment	Indirect subsidiary Holds 65.00% of shares	-	622	"
23.	Phu Thai Group Joint Stock Company	Sale of consumer products	Subsidiary of indirect subsidiary	5,038	13,542	"





Berli Jucker Public Company Limited

Related Company	Type of Business	Ownership Interest Relationship with the Company	Value (In thousand Baht)		Business transaction	
			For the year ended			
			31 Dec 2022	31 Dec 2021		
			Holds 64.55% of shares			
24.	Thai An Vietnam Trading Company Limited	Retail	Indirect subsidiary Holds 100.00% of shares	497	-	"
25.	Rubia Industries Limited	Manufacture of soaps, cosmetics and confectionery	Direct subsidiary Holds 99.85% of shares	12,035	10,959	"
26.	TBC-Ball Beverage Can Vietnam Limited	Manufacture of aluminum cans	Subsidiary of indirect subsidiary Holds 26.79% of shares	1,524	1,524	"
27.	Thai Beverage Can Limited	Manufacture of aluminum cans	Direct subsidiary Holds 50.00% of shares	14,844	9,724	"
28.	Thai Corp International (Vietnam) Company Limited	Consumer product distribution	Subsidiary of indirect subsidiary Holds 75.00% of shares	2,175	4,945	"
29.	Thai Corp International Company Limited	Investment	Indirect subsidiary Holds 75.00% of shares	43	101	"
30.	Thai Glass Industries Public Company Limited	Manufacture of glass containers	Direct subsidiary Holds 98.63% of shares	49,716	47,637	"
31.	BJC Cafe Company Limited	Non-alcohol beverage shop	Direct subsidiary Holds 100.00% of shares	122	117	"
32.	Thai Malaya Glass Company Limited	Manufacture of glass containers	Indirect subsidiary Holds 100.00% of shares	58,755	56,941	"





Berli Jucker Public Company Limited

Related Company		Type of Business	Ownership Interest Relationship with the Company	Value (In thousand Baht)		Business transaction
				For the year ended		
				31 Dec 2022	31 Dec 2021	
33.	Thai-Scandic Steel Company Limited	Manufacture of galvanized steel structures	Subsidiary of indirect subsidiary Holds 100.00% of shares	10,225	8,067	"
34.	Big C Supercenter Public Company Limited	Retail	Indirect subsidiary Holds 99.96% of shares	330,519	287,509	"
35.	BJC Mega Market Company Limited	Coffee business	Subsidiary of indirect subsidiary Holds 100.00% of shares	119	-	"
36.	BJC Power Company Limited	Investment in energy business and trading equipment for power systems	Direct subsidiary Holds 100.00% of shares	3,876	2,999	"
37.	BCX Company Limited (Formerly BJC Logistics World Company Limited)	Warehouse business	Indirect subsidiary Holds 100.00% of shares	72	5	"
38.	BJC Cellox (Cambodia) Company Limited	Manufacture of sanitary paper products	Indirect subsidiary Holds 100.00% of shares	133	124	"
39.	Vina Paper Company Limited	Manufacture of sanitary paper products	Indirect subsidiary Holds 100.00% of shares	2,827	2,691	"
40.	BJC Big C Development Center Company Limited	Seminar and training center	Direct subsidiary Holds 100.00% of shares	8	-	"
41.	White Group Public Company Limited	Import and sale of industrial chemical products and property rental	Indirect subsidiary Holds 97.04% of shares	10,761	8,124	"
42.	Talad Krobkrua Company Limited	Real estate	Subsidiary of indirect subsidiary	66	-	"





Berli Jucker Public Company Limited

Related Company		Type of Business	Ownership Interest Relationship with the Company	Value (In thousand Baht)		Business transaction
				For the year ended		
				31 Dec 2022	31 Dec 2021	
			Holds 100.00% of shares			
43.	MM Mega Market (Thailand) Company Limited	Retail	Subsidiary of indirect subsidiary Holds 100.00% of shares	301	177	"
44.	BJC Move Company Limited	Land transport and freight service	Indirect subsidiary Holds 100.00% of shares	12,201	13,719	"
45.	Meechok 168 Company Limited	Grocery store service	Subsidiary of indirect subsidiary Holds 100.00% of shares	357	50	"
46.	Ruangsap 168 Company Limited	Investment	Subsidiary of indirect subsidiary Holds 100.00% of shares	41	25	"
47.	Sapcharoen 168 Company Limited	Drugstore	Subsidiary of indirect subsidiary Holds 100.00% of shares	100	25	"
48.	Tawana Bang Phli Company Limited	Rental and service	Subsidiary of indirect subsidiary Holds 100.00% of shares	360	360	"
			Total	690,436	641,164	
Associates						
1.	Gaew Grung Thai Company Limited	Trading cullents, glass bottle, plastics and used supplies	Associate Holds 24.65% of shares	1,993	1,915	The Company charged management fee and other expenses such as Human Resource Management, Financial and Accounting Service, Legal Service, Information





Berli Jucker Public Company Limited

Related Company	Type of Business	Ownership Interest Relationship with the Company	Value (In thousand Baht)		Business transaction	
			For the year ended			
			31 Dec 2022	31 Dec 2021		
					System Service to associate company by plus margin from actual cost.	
		Total	1,993	1,915		
Joint Ventures						
1.	Malaya Glass Products Sdn Bhd	Manufacture of glass containers	Subsidiary of joint venture Holds 50.00% of shares	6,840	8,506	The Company and subsidiary companies charged management fee and other expenses such as Human Resource Management, Financial and Accounting Service, Legal Service, Information System Service to joint venture by plus margin from actual cost.
2.	Malaya-Vietnam Glass Limited	Manufacture of glass containers	Subsidiary of joint venture Holds 35.00% of shares	53	139	"
3.	BJC & CF (Thailand) Company Limited	Sale of consumer products	Joint venture Holds 51.00% of shares	274	290	"
4.	Berli Asiatic Soda Company Limited	Importer and distributor of soda ash	Joint venture Holds 50.00% of shares	417	31	"
5.	Berli Dynaplast Company Limited	Manufacture of rigid plastic containers	Joint venture Holds 49.00% of shares	11,256	11,141	"
6.	B J C Marine Resources Development Company Limited	Operated in lease prawn ponds and equipment	Joint venture Holds 50.00% of shares	106	90	"





Berli Jucker Public Company Limited

Related Company		Type of Business	Ownership Interest Relationship with the Company	Value (In thousand Baht)		Business transaction
				For the year ended		
				31 Dec 2022	31 Dec 2021	
7.	PAN MUEN SAEN LARN WON Company Limited	Korean restaurant business	Joint venture Holds 49.00% of shares	-	25	"
8.	B-MED X Company Limited	Digital health platform	Joint venture Holds 50.00% of shares	398	-	"
Total				19,344	20,222	
Other related parties						
1.	MM Mega Market (Vietnam) Company Limited	Wholesale	Common shareholders	1,530	1,990	The Company and subsidiary companies charged management fee and other expenses such as Human Resource Management, Financial and Accounting Service, Legal Service, Information System Service to other related party by plus margin from actual cost.
2.	T.C.C. Technology Company Limited	Rendering services of information technology	Common shareholders	224	264	"
Total				1,754	2,254	

1.5 Other income

Related Company		Type of Business	Ownership Interest Relationship with the Company	Value (In thousand Baht)		Business transaction
				For the year ended		
				31 Dec 2022	31 Dec 2021	
Subsidiaries						
1.	Asia Books Company Limited	Retailer of books and magazines	Subsidiary of indirect subsidiary Holds 100.00% of shares	65	1	The Company received other income from subsidiary company at





Berli Jucker Public Company Limited

Related Company	Type of Business	Ownership Interest Relationship with the Company	Value (In thousand Baht)		Business transaction	
			For the year ended			
			31 Dec 2022	31 Dec 2021		
					the contractually agreed prices.	
2.	Berli Jucker Logistics Limited	Customs clearing, warehousing, transportation and distribution services	Direct subsidiary Holds 100.00% of shares	44,261	49,228	"
3.	BJC Specialties Company Limited	Sale of chemicals	Direct subsidiary Holds 100.00% of shares	5,148	5,865	"
4.	BJC Healthcare Company Limited	Marketed pharmaceutical products, medical equipment, medical supply, food supplement, cosmetic and other Healthcare products	Direct subsidiary Holds 100.00% of shares	1	7	"
5.	BJH Investment Company Limited	Investment	Direct subsidiary Holds 100.00% of shares	9,726	8,963	"
6.	BJH Medical Company Limited	Marketed pharmaceutical products, medical equipment, medical supply, food supplement, cosmetic and other Healthcare products	Indirect subsidiary Holds 100.00% of shares	44	11	"
7.	BJC Industrial and Trading Company Limited	Sale of imaging product, stationery and construction supplies	Direct subsidiary Holds 100.00% of shares	-	21	"
Subsidiaries						





Berli Jucker Public Company Limited

Related Company		Type of Business	Ownership Interest Relationship with the Company	Value (In thousand Baht)		Business transaction
				For the year ended		
				31 Dec 2022	31 Dec 2021	
8.	Cosma Trading Company Limited	Marketed pharmaceutical products, medical equipment, medical supply, food supplement, cosmetic and other Healthcare products	Indirect subsidiary Holds 100.00% of shares	12	-	"
9.	BJC Glass (Thailand) Company Limited	Dormant	Indirect subsidiary Holds 100.00% of shares	596	2,457	"
10.	Montana Company Limited	Marketed pharmaceutical products, medical equipment, medical supply, food supplement, cosmetic and other Healthcare products	Direct subsidiary Holds 100.00% of shares	2	-	"
11.	Thai An Vietnam Joint Stock Company	Investment	Indirect subsidiary Holds 65.00% of shares	-	(622)	"
12.	Thai An Vietnam Trading Company Limited	Retail	Indirect subsidiary Holds 100.00% of shares	-	622	"
13.	Rubia Industries Limited	Manufacture of soaps, cosmetics and confectionery	Direct subsidiary Holds 99.85% of shares	5,499	4,920	"
14.	BJC Cafe Company Limited	Non-alcohol beverage shop	Direct subsidiary Holds 100.00% of shares	229	-	"
15.	Thai Malaya Glass Company Limited	Manufacture of glass containers	Indirect subsidiary Holds 100.00% of shares	167,325	-	"





Berli Jucker Public Company Limited

Related Company		Type of Business	Ownership Interest Relationship with the Company	Value (In thousand Baht)		Business transaction
				For the year ended		
				31 Dec 2022	31 Dec 2021	
16.	Thai-Scandic Steel Company Limited	Manufacture of galvanized steel structures	Subsidiary of indirect subsidiary Holds 100.00% of shares	2,116	1,660	"
17.	Big C Retail Holding Company Limited	Real estate	Indirect subsidiary Holds 100.00% of shares	-	135	"
18.	Big C Supercenter Public Company Limited	Retail	Indirect subsidiary Holds 99.96% of shares	95,641	8,490	"
19.	BJC Mega Market Company Limited	Coffee business	Subsidiary of indirect subsidiary Holds 100.00% of shares	4	-	"
20.	BJC Power Company Limited	Investment in energy business and trading equipment for power systems	Direct subsidiary Holds 100.00% of shares	3,170	2,479	"
21.	Vina Paper Company Limited	Manufacture of sanitary paper products	Indirect subsidiary Holds 100.00% of shares	500	-	"
22.	White Group Public Company Limited	Import and sale of industrial chemical products and property rental	Indirect subsidiary Holds 97.04% of shares	171	280	"
23.	Talad Krobkrua Company Limited	Real estate	Subsidiary of indirect subsidiary Holds 100.00% of shares	13	-	"
24.	MM Mega Market (Thailand) Company Limited	Retail	Subsidiary of indirect subsidiary Holds 100.00% of shares	24	-	"





Berli Jucker Public Company Limited

Related Company		Type of Business	Ownership Interest Relationship with the Company	Value (In thousand Baht)		Business transaction
				For the year ended		
				31 Dec 2022	31 Dec 2021	
25.	BJC Move Company Limited	Land transport and freight service	Indirect subsidiary Holds 100.00% of shares	14	6	"
26.	Meechok 168 Company Limited	Grocery store service	Subsidiary of indirect subsidiary Holds 100.00% of shares	118	-	"
27.	Sapcharoen 168 Company Limited	Drugstore	Subsidiary of indirect subsidiary Holds 100.00% of shares	1	-	"
Total				334,680	84,523	
Associates						
1.	Gaew Grung Thai Company Limited	Trading cullets, glass bottle, plastics and used supplies	Associate Holds 24.65% of shares	503	2,641	The Company and subsidiary companies received other income from associate company at the contractually agreed prices.
Total				503	2,641	
Joint Ventures						
1.	Malaya Glass Products Sdn Bhd	Manufacture of glass containers	Subsidiary of joint venture Holds 50.00% of shares	8,554	12,470	The Company and subsidiary companies received other income from joint venture at the contractually agreed prices.
2.	Malaya-Vietnam Glass Limited	Manufacture of glass containers	Subsidiary of joint venture Holds 35.00% of shares	143	245	"
3.	BJC & CF (Thailand) Company Limited	Sale of consumer products	Joint venture Holds 51.00% of shares	237	818	"





Berli Jucker Public Company Limited

Related Company		Type of Business	Ownership Interest Relationship with the Company	Value (In thousand Baht)		Business transaction
				For the year ended		
				31 Dec 2022	31 Dec 2021	
4.	Berli Asiatic Soda Company Limited	Importer and distributor of soda ash	Joint venture Holds 50.00% of shares	802	851	"
5.	B-MED X Company Limited	Digital health platform	Joint venture Holds 50.00% of shares	403	-	"
6.	Me Innovation Service Company Limited	Support service for life insurance and non-life insurance	Joint venture Holds 50.98% of shares	-	14,887	"
7.	Me Insurance Broker Company Limited	Life insurance and non-life insurance broker	Subsidiary of joint venture Holds 50.98% of shares	-	6,791	"
			Total	10,139	36,062	
Other related parties						
1.	Cosmos Brewery (Thailand) Company Limited	Spirits distiller	Common shareholders	385	111	The Company and subsidiary companies received other income from other related party at the contractually agreed prices.
2.	Chang International Company Limited	Advertisement and public relations service	Common shareholders	20	-	"
3.	DhosPaak Company Limited	Advertisement and public relations	Common shareholders	960	-	"
4.	F&N Dairies (Thailand) Company Limited	Manufacture and sale of dairy products and fruit juice	Common shareholders	15,318	18,307	"
5.	F&N United Company Limited	Manufacture and distribution of ice cream	Common shareholders	3,635	693	"





Berli Jucker Public Company Limited

Related Company		Type of Business	Ownership Interest Relationship with the Company	Value (In thousand Baht)		Business transaction
				For the year ended		
				31 Dec 2022	31 Dec 2021	
6.	Food of Asia Company Limited	Manufacture and distribute foods & beverages	Common shareholders	3	2,064	"
7.	Indara Insurance Public Company Limited	Insurance businesses	Common shareholders	20,594	-	"
8.	MM Mega Market (Vietnam) Company Limited	Wholesale	Common shareholders	19,334	58,275	"
9.	Me Innovation Service Company Limited	Support service for life insurance and non-life insurance	Common shareholders	15,485	-	"
10.	Me Insurance Broker Company Limited	Life insurance and non-life insurance broker	Common shareholders	10,226	-	"
11.	Oishi Group Public Company Limited	Japanese restaurant businesses	Co-director - Mr. Prasit Kovilaikool - Mr. Sithichai Chaikriangkrai - Miss Potjaneer Thanavaranit and common shareholders	25,003	23,275	"
12.	Oishi Ramen Company Limited	Sale of foods & beverages	Co-director - Mr. Sithichai Chaikriangkrai and common shareholders	66,498	46,427	"
13.	Oishi Food Services Company Limited	Support business expansion	Co-director - Mr. Sithichai Chaikriangkrai and common shareholders	2,128	1,709	"





Berli Jucker Public Company Limited

Related Company		Type of Business	Ownership Interest Relationship with the Company	Value (In thousand Baht)		Business transaction
				For the year ended		
				31 Dec 2022	31 Dec 2021	
14.	Paksong Capital Company Limited	Investment	Co-director - Mr. Aswin Techajareonvikul and common shareholders	615	-	"
15.	Modern Trade Management Company Limited	Spirits distiller	Common shareholders	29,038	25,804	"
16.	Serm Suk Public Company Limited	Manufacture and sale of beverage	Co-director - Mr. Sithichai Chaikriangkrai and common shareholders	-	27	"
17.	Southeast Capital Company Limited	Vehicle business	Common shareholders	646	413	"
18.	Southeast Insurance Public Company Limited	Insurance businesses	Common shareholders	27,205	10,884	"
19.	Southeast Life Insurance Public Company Limited	Life insurance businesses	Common shareholders	4	8	"
20.	Coffee Concepts Retail Company Limited	Retail coffee shop	Common shareholders	2,772	2,575	"
21.	TCC Land Company Limited	Mortgage, pawn, sale of consignment and other business transaction related to immovable assets	Co-director - Mr. Charoen Sirivadhanabhakdi - Khunying Wanna Sirivadhanabhakdi and common shareholders	-	1,256	"
22.	Thai Beverage Recycle Company Limited	Sale of packaging and glass containers	Co-director - Mr. Sithichai Chaikriangkrai and common shareholders	1	3,093	"





Berli Jucker Public Company Limited

Related Company		Type of Business	Ownership Interest Relationship with the Company	Value (In thousand Baht)		Business transaction
				For the year ended		
				31 Dec 2022	31 Dec 2021	
23.	Thai-Lysaght Company Limited	Distributor of zinc oxide and other chemical	Common shareholders	1,317	5,940	"
24.	TCC Intertrade Company Limited	Investment	Co-director - Mr. Sithichai Chaikriangkrai and common shareholders	-	1	"
25.	The QSR of Asia Company Limited	Sale of foods & beverages	Common shareholders	90,552	71,238	"
26.	Thip Chalothorn Company Limited	Sale of alcohol, soda and water	Common shareholders	836	601	"
			Total	332,575	272,701	

2 Expenditures

2.1 Purchases of goods and receiving of services

Related Company		Type of Business	Ownership Interest Relationship with the Company	Value (In thousand Baht)		Business transaction
				For the year ended		
				31 Dec 2022	31 Dec 2021	
Subsidiaries						
1.	Berli Jucker Cellox Limited	Manufacture of sanitary paper products	Direct subsidiary Holds 97.96% of shares	2,949,470	2,999,675	The Company purchased of goods and received services from subsidiary company with market price net of mark up margin.
2.	Berli Jucker Foods Limited	Manufacture of snack foods and dairy products	Direct subsidiary Holds 100.00% of shares	3,368,776	3,033,208	"
3.	Berli Jucker Logistics Limited	Customs clearing, warehousing, transportation and distribution services	Direct subsidiary Holds 100.00% of shares	5,983	4,282	"





Berli Jucker Public Company Limited

Related Company		Type of Business	Ownership Interest Relationship with the Company	Value (In thousand Baht)		Business transaction
				For the year ended		
				31 Dec 2022	31 Dec 2021	
4.	BJC Specialties Company Limited	Sale of chemicals	Direct subsidiary Holds 100.00% of shares	10,399	4,931	"
5.	BJC Healthcare Company Limited	Marketed pharmaceutical products, medical equipment, medical supply, food supplement, cosmetic and other Healthcare products	Direct subsidiary Holds 100.00% of shares	58	28	"
6.	BJH Medical Company Limited	Marketed pharmaceutical products, medical equipment, medical supply, food supplement, cosmetic and other Healthcare products	Indirect subsidiary Holds 100.00% of shares	659	40	"
7.	Montana Marketing Company Limited	Marketed pharmaceutical products, medical equipment, medical supply, food supplement, cosmetic and other Healthcare products	Indirect subsidiary Holds 100.00% of shares	24	86	"
8.	Cosma Medical Company Limited	Marketed pharmaceutical products, medical equipment, medical supply, food supplement,	Indirect subsidiary Holds 100.00% of shares	(8)	1,706	"





Berli Jucker Public Company Limited

Related Company		Type of Business	Ownership Interest Relationship with the Company	Value (In thousand Baht)		Business transaction
				For the year ended		
				31 Dec 2022	31 Dec 2021	
		cosmetic and other Healthcare products				
9.	Cosma Trading Company Limited	Marketed pharmaceutical products, medical equipment, medical supply, food supplement, cosmetic and other Healthcare products	Indirect subsidiary Holds 100.00% of shares	(147)	344	"
10.	Montana Company Limited	Marketed pharmaceutical products, medical equipment, medical supply, food supplement, cosmetic and other Healthcare products	Direct subsidiary Holds 100.00% of shares	-	(86)	"
11.	Rubia Industries Limited	Manufacture of soaps, cosmetics and confectionery	Direct subsidiary Holds 99.85% of shares	1,619,494	1,587,523	"
			Total	7,954,708	7,631,737	
Associates						
1.	Gaew Grung Thai Company Limited	Trading cullents, glass bottle, plastics and used supplies	Associate Holds 24.65% of shares	1,328,341	1,221,941	The Company and subsidiary companies purchased of goods and received services from associate company with market price net of mark up margin.
			Total	1,328,341	1,221,941	
Joint Ventures						
1.	Malaya Glass Products Sdn Bhd	Manufacture of glass containers	Subsidiary of joint venture	(475)	7,814	The Company and subsidiary companies





Berli Jucker Public Company Limited

Related Company	Type of Business	Ownership Interest Relationship with the Company	Value (In thousand Baht)		Business transaction	
			For the year ended			
			31 Dec 2022	31 Dec 2021		
		Holds 50.00% of shares			purchased of goods and received services from joint venture with market price net of mark up margin.	
2.	BJC & CF (Thailand) Company Limited	Sale of consumer products	Joint venture Holds 51.00% of shares	9,278	1,749	"
3.	Berli Asiatic Soda Company Limited	Importer and distributor of soda ash	Joint venture Holds 50.00% of shares	1,062,145	567,632	"
4.	Berli Dynaplast Company Limited	Manufacture of rigid plastic containers	Joint venture Holds 49.00% of shares	6,097	4,452	"
5.	Me Insurance Broker Company Limited	Life insurance and non-life insurance broker	Subsidiary of joint venture Holds 50.98% of shares	-	1,402	"
		Total		1,077,045	583,049	
Other related parties						
1.	Beer Thai (1991) Public Company Limited	Spirits distiller	Common shareholders	-	13	The Company and subsidiary companies purchased of goods and received services from other related party with market price net of mark up margin.
2.	Bang Pa-In Paper Mill Industry Company Limited	Manufacture and sale of paper	Common shareholders	12,393	9,808	"
3.	Cosmos Brewery (Thailand) Company Limited	Spirits distiller	Common shareholders	78	76	"
4.	F&N Dairies (Thailand) Company Limited	Manufacture and sale of dairy	Common shareholders	373,281	518,414	"





Berli Jucker Public Company Limited

Related Company	Type of Business	Ownership Interest Relationship with the Company	Value (In thousand Baht)		Business transaction	
			For the year ended			
			31 Dec 2022	31 Dec 2021		
		products and fruit juice				
5.	F&N United Company Limited	Manufacture and distribution of ice cream	Common shareholders	10,445	6,772	"
6.	Frasers Property Thailand Industrial Freehold & Leasehold REIT	REIT manager	Common shareholders	63,857	56,911	"
7.	Gateway Saka Ekkamai Company Limited	Rental space provider	Common shareholders	1	-	"
8.	Horeca Management Company Limited	Distribution channel management	Common shareholders	615	1,117	"
9.	Indara Insurance Public Company Limited	Insurance businesses	Common shareholders	54,344	-	"
10.	Lastica Company Limited	Trading of raw rubber	Common shareholders	204	204	"
11.	MM Mega Market (Vietnam) Company Limited	Wholesale	Common shareholders	67,463	28,284	"
12.	Oishi Group Public Company Limited	Japanese restaurant businesses	Co-director - Mr. Prasit Kovilaikool - Mr. Sithichai Chaikriangkrai - Miss Potjaneer Thanavaranit and common shareholders	4	-	"
13.	Oishi Food Services Company Limited	Support business expansion	Co-director - Mr. Sithichai Chaikriangkrai and common shareholders	38,614	56,473	"





Berli Jucker Public Company Limited

Related Company		Type of Business	Ownership Interest Relationship with the Company	Value (In thousand Baht)		Business transaction
				For the year ended		
				31 Dec 2022	31 Dec 2021	
14.	Paksong Capital Company Limited	Investment	Co-director - Mr. Aswin Techajareonvikul and common shareholders	3,514	210	"
15.	Modern Trade Management Company Limited	Spirits distiller	Common shareholders	2,780,275	2,311,507	"
16.	Pomtip (2012) Company Limited	Sale of beer and beverages	Common shareholders	413	-	"
17.	Serm Suk Public Company Limited	Manufacture and sale of beverage	Co-director - Mr. Sithichai Chaikriangkrai and common shareholders	1,586	24	"
18.	Southeast Capital Company Limited	Vehicle business	Common shareholders	6,722	7,105	"
19.	Southeast Insurance Public Company Limited	Insurance businesses	Common shareholders	15,597	60,345	"
20.	Southeast Life Insurance Public Company Limited	Life insurance businesses	Common shareholders	1,304	1,027	"
21.	Terragro Fertilizer Company Limited	Manufacture and sale of chemical fertilizer	Co-director - Mr. Prasert Maekwatana - Mr. Sithichai Chaikriangkrai and common shareholders	35,500	19,872	"
22.	Thai Alcohol Public Company Limited	Alcohol Manufacture	Common shareholders	6,085	4,123	"
23.	Thai Beverage Logistic Company Limited	Logistic	Co-director - Mr. Sithichai Chaikriangkrai	4,499	1,804	"





Berli Jucker Public Company Limited

Related Company	Type of Business	Ownership Interest Relationship with the Company	Value (In thousand Baht)		Business transaction	
			For the year ended			
			31 Dec 2022	31 Dec 2021		
		and common shareholders				
24.	Thai Beverage Public Company Limited	Investment	Co-director - Mr. Charoen Sirivadhanabhakdi - Khunying Wanna Sirivadhanabhakdi - Mr. Sithichai Chaikriangkrai - Miss Potjanee Thanavaranit and common shareholders	(66)	2,800	"
25.	Thai Beverage Recycle Company Limited	Sale of packaging and glass containers	Co-director - Mr. Sithichai Chaikriangkrai and common shareholders	846,859	644,794	"
26.	Thip Sugar Kamphaengphet Company Limited	Manufacture, sale and export sugar	Common shareholders	239,933	239,976	"
27.	Thippattana Arcade Company Limited	Space rental and services	Common shareholders	4	2	"
28.	Frasers Property Industrial (Thailand) Company Limited	Real estate business development of warehouse for rent/sale	Common shareholders	3,146	12,544	"
29.	T.C.C. Technology Company Limited	Rendering services of information technology	Common shareholders	273	-	"
30.	Thip Chalothorn Company Limited	Sale of alcohol, soda and water	Common shareholders	754,503	626,038	"
		Total		5,321,446	4,610,243	

2.2 Distribution costs and administrative expenses





Berli Jucker Public Company Limited

Related Company	Type of Business	Ownership Interest Relationship with the Company	Value (In thousand Baht)		Business transaction	
			For the year ended			
			31 Dec 2022	31 Dec 2021		
Subsidiaries						
1.	Asia Books Company Limited	Retailer of books and magazines	Subsidiary of indirect subsidiary Holds 100.00% of shares	2,107	990	Subsidiary company charged distribution costs and administrative expenses at contractually agreed prices.
2.	Berli Jucker Cellox Limited	Manufacture of sanitary paper products	Direct subsidiary Holds 97.96% of shares	3,451	3,506	"
3.	Berli Jucker Foods Limited	Manufacture of snack foods and dairy products	Direct subsidiary Holds 100.00% of shares	5,376	4,983	"
4.	Berli Jucker Logistics Limited	Customs clearing, warehousing, transportation and distribution services	Direct subsidiary Holds 100.00% of shares	62,458	68,872	"
5.	BJC Specialties Company Limited	Sale of chemicals	Direct subsidiary Holds 100.00% of shares	10	-	"
6.	BJH Medical Company Limited	Marketed pharmaceutical products, medical equipment, medical supply, food supplement, cosmetic and other Healthcare products	Indirect subsidiary Holds 100.00% of shares	614	-	"
7.	BJC Industrial and Trading Company Limited	Sale of imaging product, stationery and construction supplies	Direct subsidiary Holds 100.00% of shares	4,741	4,236	"
8.	Montana Marketing Company Limited	Marketed pharmaceutical products, medical	Indirect subsidiary Holds 100.00% of shares	-	1	"





Berli Jucker Public Company Limited

Related Company		Type of Business	Ownership Interest Relationship with the Company	Value (In thousand Baht)		Business transaction
				For the year ended		
				31 Dec 2022	31 Dec 2021	
		equipment, medical supply, food supplement, cosmetic and other Healthcare products				
9.	Cosma Trading Company Limited	Marketed pharmaceutical products, medical equipment, medical supply, food supplement, cosmetic and other Healthcare products	Indirect subsidiary Holds 100.00% of shares	45	5,411	"
10.	Rubia Industries Limited	Manufacture of soaps, cosmetics and confectionery	Direct subsidiary Holds 99.85% of shares	28,638	25,128	"
11.	Thai Glass Industries Public Company Limited	Manufacture of glass containers	Direct subsidiary Holds 98.63% of shares	43	-	"
12.	Big C Supercenter Public Company Limited	Retail	Indirect subsidiary Holds 99.96% of shares	149,764	142,858	"
13.	BJC Brand Limited	Trademark management	Direct subsidiary Holds 100.00% of shares	300	-	"
14.	BJC Big C Development Center Company Limited	Seminar and training center	Direct subsidiary Holds 100.00% of shares	2,479	564	"
15.	White Group Public Company Limited	Import and sale of industrial chemical products and property rental	Indirect subsidiary Holds 97.04% of shares	4,191	3,172	"





Berli Jucker Public Company Limited

Related Company		Type of Business	Ownership Interest Relationship with the Company	Value (In thousand Baht)		Business transaction
				For the year ended		
				31 Dec 2022	31 Dec 2021	
16.	MM Mega Market (Thailand) Company Limited	Retail	Subsidiary of indirect subsidiary Holds 100.00% of shares	133	5	"
17.	BJC Move Company Limited	Land transport and freight service	Indirect subsidiary Holds 100.00% of shares	223,027	196,530	"
18.	Sapcharoen 168 Company Limited	Drugstore	Subsidiary of indirect subsidiary Holds 100.00% of shares	378	-	"
Total				487,755	456,256	
Joint Ventures						
1.	Malaya Glass Products Sdn Bhd	Manufacture of glass containers	Subsidiary of joint venture Holds 50.00% of shares	43	-	Joint venture charged distribution costs and administrative expenses at contractually agreed prices.
2.	BJC & CF (Thailand) Company Limited	Sale of consumer products	Joint venture Holds 51.00% of shares	477	340	"
3.	Me Innovation Service Company Limited	Support service for life insurance and non-life insurance	Joint venture Holds 50.98% of shares	-	2	"
4.	Me Insurance Broker Company Limited	Life insurance and non-life insurance broker	Subsidiary of joint venture Holds 50.98% of shares	-	8	"
5.	B-MED X Company Limited	Digital health platform	Joint venture Holds 50.00% of shares	723	-	"
Total				1,243	350	
Other related parties						





Berli Jucker Public Company Limited

Related Company		Type of Business	Ownership Interest Relationship with the Company	Value (In thousand Baht)		Business transaction
				For the year ended		
				31 Dec 2022	31 Dec 2021	
1.	Anantasiri Pattana Company Limited	Property management	Common shareholders	3,553	1,566	Other related party charged distribution costs and administrative expenses at contractually agreed prices.
2.	Asset World Retail Company Limited	Shopping center management	Common shareholders	7,221	6,261	“
3.	TCC Retail Group Company Limited	Investment	Common shareholders	1,246	882	“
4.	Baanbong Vetchakij Company Limited	Clinical businesses	Co-director - Mr. Charoen Sirivadhanabhakdi - Khunying Wanna Sirivadhanabhakdi and common shareholders	7	1	“
5.	Bang Pa-In Paper Mill Industry Company Limited	Manufacture and sale of paper	Common shareholders	734	547	“
6.	Cash Van Management Company Limited	Transportation and distribution services	Common shareholders	-	11	“
7.	DhosPaak Company Limited	Advertisement and public relations	Common shareholders	754	-	“
8.	Surawong Pattana Company Limited	Real estate	Common shareholders	579	1,341	“
9.	Golden Ventures Leasehold Real Estate Investment Trust	Real Estate Investment Trust	Common shareholders	239	206	“
10.	Greenland 1 Company Limited	Real estate	Common shareholders	3,638	3,638	“
11.	Gateway Saka Ekkamai Company Limited	Rental space provider	Common shareholders	1	-	“
12.	Horeca Management Company Limited	Distribution channel management	Common shareholders	920	1,065	“





Berli Jucker Public Company Limited

Related Company		Type of Business	Ownership Interest Relationship with the Company	Value (In thousand Baht)		Business transaction
				For the year ended		
				31 Dec 2022	31 Dec 2021	
13.	Inclara Insurance Public Company Limited	Insurance businesses	Common shareholders	130,608	-	"
14.	Kalae Night Bazaar Company Limited	Rental space provider and utilities	Common shareholders	6,901	6,378	"
15.	Kasem Subsiri Company Limited	Real estate	Common shareholders	26	-	"
16.	Kasemsubbhakdi Company Limited	Real estate	Common shareholders	7,335	6,008	"
17.	Me Linh Point Limited	Real Estate	Common shareholders	305	262	"
18.	MM Mega Market (Vietnam) Company Limited	Wholesale	Common shareholders	1,210	720	"
19.	N.C.C. Management & Development Company Limited	Space rental for exhibition businesses	Common shareholders	1,514	-	"
20.	North Park Golf and Sport Club Company Limited	Golf and sport club service	Co-director - Mr. Sithichai Chaikriangkrai and common shareholders	98	1	"
21.	Oishi Group Public Company Limited	Japanese restaurant businesses	Co-director - Mr. Prasit Kovilaikool - Mr. Sithichai Chaikriangkrai - Miss Potjanee Thanavaranit and common shareholders	53	7	"
22.	Oishi Trading Company Limited	Sale and produce instant Japanese foods	Co-director - Mr. Sithichai Chaikriangkrai	7	-	"





Berli Jucker Public Company Limited

Related Company	Type of Business	Ownership Interest Relationship with the Company	Value (In thousand Baht)		Business transaction	
			For the year ended			
			31 Dec 2022	31 Dec 2021		
			and common shareholders			
23.	Oishi Ramen Company Limited	Sale of foods & beverages	Co-director - Mr. Sithichai Chaikriangkrai and common shareholders	39	4	"
24.	Office World 1 Company Limited	Real estate	Common shareholders	1,973	1,882	"
25.	Pan International (Thailand) Company Limited	Purchasing service, wholesale spare parts	Co-director - Mr. Sithichai Chaikriangkrai and common shareholders	54	-	"
26.	Retail World 6 Company Limited	Shopping Center	Common shareholders	226	176	"
27.	Sang Som Company Limited	Spirits distiller	Co-director - Khunying Wanna Sirivadhanabhakdi and common shareholders	(43)	100	"
28.	Serm Suk Public Company Limited	Manufacture and sale of beverage	Co-director - Mr. Sithichai Chaikriangkrai and common shareholders	-	304	"
29.	Southeast Capital Company Limited	Vehicle business	Common shareholders	86,338	89,252	"
30.	Southeast Insurance Public Company Limited	Insurance businesses	Common shareholders	46,750	182,126	"
31.	Southeast Life Insurance Public Company Limited	Life insurance businesses	Common shareholders	12,842	13,662	"





Berli Jucker Public Company Limited

Related Company		Type of Business	Ownership Interest Relationship with the Company	Value (In thousand Baht)		Business transaction
				For the year ended		
				31 Dec 2022	31 Dec 2021	
32.	Surasate Company Limited	Real estate	Common shareholders	6,398	5,928	"
33.	Siribhak Company Limited	Real estate	Common shareholders	6	496	"
34.	T.C.C. Commercial Property Management Company Limited	Property management and sale of foods & beverages	Common shareholders	637	298	"
35.	T.C.C. Hotel Collection Company Limited	Hotel and restaurant	Common shareholders	594	410	"
36.	TCC Luxury Hotels and Resort Company Limited	Hotel and restaurant	Common shareholders	13	-	"
37.	Thai Beverage Logistic Company Limited	Logistic	Co-director - Mr. Sithichai Chaikriangkrai and common shareholders	4,678	397	"
38.	Thai Beverage Recycle Company Limited	Sale of packaging and glass containers	Co-director - Mr. Sithichai Chaikriangkrai and common shareholders	24,316	26,546	"
39.	Thanapakdi Company Limited	Spirits distiller	Co-director - Khunying Wanna Sirivadhanabhakdi and common shareholders	-	7	"
40.	Thippattana Arcade Company Limited	Space rental and services	Common shareholders	1,017	68	"
41.	TCC Hotel Asset Management Company Limited	Real estate	Common shareholders	396	567	"





Berli Jucker Public Company Limited

Related Company		Type of Business	Ownership Interest Relationship with the Company	Value (In thousand Baht)		Business transaction
				For the year ended		
				31 Dec 2022	31 Dec 2021	
42.	Wattanasiri Communication Company Limited	Project consultant and project management	Common shareholders	4,426	103	"
43.	The QSR of Asia Company Limited	Sale of foods & beverages	Common shareholders	59	97	"
44.	T.C.C. Technology Company Limited	Rendering services of information technology	Common shareholders	42,210	45,662	"
45.	United Homes Company Limited	Real estate	Common shareholders	442	420	"
			Total	400,320	397,399	

2.3 Interest expenses

Related Company		Type of Business	Ownership Interest Relationship with the Company	Value (In thousand Baht)		Business transaction
				For the year ended		
				31 Dec 2022	31 Dec 2021	
Subsidiaries						
1.	Berli Jucker Cellox Limited	Manufacture of sanitary paper products	Direct subsidiary Holds 97.96% of shares	3,033	5,137	Subsidiary company lent to the Company and charged interest at the borrowing cost and market rate.
2.	Berli Jucker Foods Limited	Manufacture of snack foods and dairy products	Direct subsidiary Holds 100.00% of shares	829	297	"
3.	Berli Jucker Logistics Limited	Customs clearing, warehousing, transportation and distribution services	Direct subsidiary Holds 100.00% of shares	187	331	"
4.	Berli Jucker Specialties Limited	Sale of chemicals	Direct subsidiary Holds 99.15% of shares	713	656	"





Berli Jucker Public Company Limited

Related Company		Type of Business	Ownership Interest Relationship with the Company	Value (In thousand Baht)		Business transaction
				For the year ended		
				31 Dec 2022	31 Dec 2021	
5.	BJC Specialties Company Limited	Sale of chemicals	Direct subsidiary Holds 100.00% of shares	976	2,890	"
6.	BJH Investment Company Limited	Investment	Direct subsidiary Holds 100.00% of shares	3,382	668	"
7.	BJC Industrial and Trading Company Limited	Sale of imaging product, stationery and construction supplies	Direct subsidiary Holds 100.00% of shares	2,650	2,557	"
8.	BJC Logistics and Warehouse Company Limited	Investment	Direct subsidiary Holds 100.00% of shares	356	3,008	"
9.	BJC Packaging Company Limited	Investment	Direct subsidiary Holds 100.00% of shares	3,288	3,100	"
10.	Montana Company Limited	Marketed pharmaceutical products, medical equipment, medical supply, food supplement, cosmetic and other Healthcare products	Direct subsidiary Holds 100.00% of shares	1	24	"
11.	Rubia Industries Limited	Manufacture of soaps, cosmetics and confectionery	Direct subsidiary Holds 99.85% of shares	3,621	3,653	"
12.	BJC Cafe Company Limited	Non-alcohol beverage shop	Direct subsidiary Holds 100.00% of shares	116	168	"
13.	Thai Malaya Glass Company Limited	Manufacture of glass containers	Indirect subsidiary Holds 100.00% of shares	2,068	189	"





Berli Jucker Public Company Limited

Related Company		Type of Business	Ownership Interest Relationship with the Company	Value (In thousand Baht)		Business transaction
				For the year ended		
				31 Dec 2022	31 Dec 2021	
14.	Thai-Scandic Steel Company Limited	Manufacture of galvanized steel structures	Subsidiary of indirect subsidiary Holds 100.00% of shares	1,298	1,188	"
15.	BJC Mega Market Company Limited	Coffee business	Subsidiary of indirect subsidiary Holds 100.00% of shares	115	113	"
Total				22,633	23,979	
Joint Ventures						
1.	BJC O-I Glass Pte. Ltd.	Investment	Joint venture Holds 50.00% of shares	-	1,745	Joint venture lent to the Company and subsidiary company and charged interest at the borrowing cost and market rate.
2.	Malaya Glass Products Sdn Bhd	Manufacture of glass containers	Subsidiary of joint venture Holds 50.00% of shares	-	510	"
3.	B J C Marine Resources Development Company Limited	Operated in lease prawn ponds and equipment	Joint venture Holds 50.00% of shares	112	112	"
Total				112	2,367	
Related Company		Type of Business	Ownership Interest Relationship with the Company	Value (In thousand Baht)		Business transaction
				As at		
				31 Dec 2022	31 Dec 2021	
Other related parties						
1.	TCC Retail Group Company Limited	Investment	Common shareholders	-	13,851	Other related party lent to the Company and subsidiary companies and charged interest at





Berli Jucker Public Company Limited

Related Company		Type of Business	Ownership Interest Relationship with the Company	Value (In thousand Baht)		Business transaction
				For the year ended		
				31 Dec 2022	31 Dec 2021	
						the borrowing cost and market rate.
2.	TCC Capital Land Limited	Real estate	Common shareholders	13,039	118	"
			Total	13,039	13,969	





Berli Jucker Public Company Limited

3 Trade Receivables

Related Company	Type of Business	Ownership Interest Relationship with the Company	Value (In thousand Baht)		Business transaction	
			As at			
			31 Dec 2022	31 Dec 2021		
Subsidiaries						
1.	Asia Books Company Limited	Retailer of books and magazines	Subsidiary of indirect subsidiary Holds 100.00% of shares	55	261	Trade Receivable for sale transaction in 1.1
2.	Berli Jucker Cellox Limited	Manufacture of sanitary paper products	Direct subsidiary Holds 97.96% of shares	-	245	"
3.	Berli Jucker Foods Limited	Manufacture of snack foods and dairy products	Direct subsidiary Holds 100.00% of shares	79	71	"
4.	Berli Jucker Logistics Limited	Customs clearing, warehousing, transportation and distribution services	Direct subsidiary Holds 100.00% of shares	204	86	"
5.	BJC Specialties Company Limited	Sale of chemicals	Direct subsidiary Holds 100.00% of shares	26,856	12,295	"
6.	BJC Healthcare Company Limited	Marketed pharmaceutical products, medical equipment, medical supply, food supplement, cosmetic and other Healthcare products	Direct subsidiary Holds 100.00% of shares	65	912	"
7.	BJH Medical Company Limited	Marketed pharmaceutical products, medical equipment, medical supply, food supplement,	Indirect subsidiary Holds 100.00% of shares	868	603	"





Berli Jucker Public Company Limited

Related Company		Type of Business	Ownership Interest Relationship with the Company	Value (In thousand Baht)		Business transaction
				As at		
				31 Dec 2022	31 Dec 2021	
		cosmetic and other Healthcare products				
8.	BJC International (Myanmar) Company Limited	Consultant service in product analysis and data collection	Indirect subsidiary Holds 100.00% of shares	139	139	"
9.	Montana Marketing Company Limited	Marketed pharmaceutical products, medical equipment, medical supply, food supplement, cosmetic and other Healthcare products	Indirect subsidiary Holds 100.00% of shares	103,233	44,548	"
10.	Cosma Medical Company Limited	Marketed pharmaceutical products, medical equipment, medical supply, food supplement, cosmetic and other Healthcare products	Indirect subsidiary Holds 100.00% of shares	100	91	"
11.	Cosma Trading Company Limited	Marketed pharmaceutical products, medical equipment, medical supply, food supplement, cosmetic and other Healthcare products	Indirect subsidiary Holds 100.00% of shares	13,018	5,551	"1
12.	Montana Company Limited	Marketed pharmaceutical products, medical equipment, medical supply, food	Direct subsidiary Holds 100.00% of shares	2,727	2,727	"





Berli Jucker Public Company Limited

Related Company		Type of Business	Ownership Interest Relationship with the Company	Value (In thousand Baht)		Business transaction
				As at		
				31 Dec 2022	31 Dec 2021	
		supplement, cosmetic and other Healthcare products				
13.	Rubia Industries Limited	Manufacture of soaps, cosmetics and confectionery	Direct subsidiary Holds 99.85% of shares	107	2,090	"
14.	Thai Beverage Can Limited	Manufacture of aluminum cans	Direct subsidiary Holds 50.00% of shares	353	215	"
15.	Thai Glass Industries Public Company Limited	Manufacture of glass containers	Direct subsidiary Holds 98.63% of shares	9	51	"
16.	BJC Cafe Company Limited	Non-alcohol beverage shop	Direct subsidiary Holds 100.00% of shares	24	13	"
17.	Thai Malaya Glass Company Limited	Manufacture of glass containers	Indirect subsidiary Holds 100.00% of shares	19,566	68	"
18.	Thai-Scandic Steel Company Limited	Manufacture of galvanized steel structures	Subsidiary of indirect subsidiary Holds 100.00% of shares	-	37	"
19.	BJC International Holding Pte. Ltd.	Investment	Direct subsidiary Holds 100.00% of shares	476	476	"
20.	Big C Supercenter Public Company Limited	Retail	Indirect subsidiary Holds 99.96% of shares	264,386	256,642	"
21.	BJC Brand Limited	Trademark management	Direct subsidiary Holds 100.00% of shares	345	345	"





Berli Jucker Public Company Limited

Related Company		Type of Business	Ownership Interest Relationship with the Company	Value (In thousand Baht)		Business transaction
				As at		
				31 Dec 2022	31 Dec 2021	
22.	White Group Public Company Limited	Import and sale of industrial chemical products and property rental	Indirect subsidiary Holds 97.04% of shares	-	66	"
23.	MM Mega Market (Thailand) Company Limited	Retail	Subsidiary of indirect subsidiary Holds 100.00% of shares	2,911	329	"
24.	BJC Move Company Limited	Land transport and freight service	Indirect subsidiary Holds 100.00% of shares	1,991	700	"
25.	Meechok 168 Company Limited	Grocery store service	Subsidiary of indirect subsidiary Holds 100.00% of shares	2,429	1,743	"
26.	Tawana Bang Phli Company Limited	Rental and service	Subsidiary of indirect subsidiary Holds 100.00% of shares	485	485	"
			Total	440,426	330,789	
Joint Ventures						
1.	Malaya Glass Products Sdn Bhd	Manufacture of glass containers	Subsidiary of joint venture Holds 50.00% of shares	358	12,240	Trade Receivable for sale transaction in 1.1
2.	Malaya-Vietnam Glass Limited	Manufacture of glass containers	Subsidiary of joint venture Holds 35.00% of shares	-	534	"
3.	BJC & CF (Thailand) Company Limited	Sale of consumer products	Joint venture Holds 51.00% of shares	5	-	"





Berli Jucker Public Company Limited

Related Company		Type of Business	Ownership Interest Relationship with the Company	Value (In thousand Baht)		Business transaction
				As at		
				31 Dec 2022	31 Dec 2021	
4.	Berli Asiatic Soda Company Limited	Importer and distributor of soda ash	Joint venture Holds 50.00% of shares	70	68	"
5.	Berli Dynaplast Company Limited	Manufacture of rigid plastic containers	Joint venture Holds 49.00% of shares	2	107	"
			Total	435	12,949	
Other related parties						
1.	Anantasiri Pattana Company Limited	Property management	Common shareholders	65	47	Trade Receivable for sale transaction in 1.1
2.	Asiatic House Company Limited	Real estate	Common shareholders	55	-	"
3.	Athimart Company Limited	Spirits distiller	Co-director - Mr. Charoen Sirivadhanabhakdi - Mr. Sithichai Chaikriangkrai and common shareholders	45	8	"
4.	Asiatic Hotel Collection Company Limited	Hotel and restaurant	Common shareholders	9	24	"
5.	TCC Hotels Group Company Limited	Laundry Service	Common shareholders	27	-	"
6.	Asset World Retail Company Limited	Shopping center management	Common shareholders	71	74	"
7.	TCC Synergy Company Limited	Real Estate	Common shareholders	3	-	"
8.	North Park Property Development Company Limited	Real estate	Common shareholders	30	16	"
9.	TCC Retail Chiangmai Company Limited	Shopping center management	Common shareholders	2	7	"





Berli Jucker Public Company Limited

Related Company		Type of Business	Ownership Interest Relationship with the Company	Value (In thousand Baht)		Business transaction
				As at		
				31 Dec 2022	31 Dec 2021	
10.	ASM Management Company Limited	Asset management provider	Co-director - Mr. Sithichai Chaikriangkrai and common shareholders	17	7	"
11.	Asset World Corp Public Company Limited	Investment	Co-director - Mr. Charoen Sirivadhanabhakdi - Khunying Wanna Sirivadhanabhakdi - Mr. Sithichai Chaikriangkrai - Mr. Prasit Kovilaikool - Mr. Rungson Sriworasat - Mr. Weerawong Chittmitrapap and common shareholders	97	151	"
12.	Baanbong Vetchakij Company Limited	Clinical businesses	Co-director - Mr. Charoen Sirivadhanabhakdi - Khunying Wanna Sirivadhanabhakdi and common shareholders	1,432	2,703	"
13.	Beer Thai (1991) Public Company Limited	Spirits distiller	Common shareholders	97,496	43,740	"
14.	Beerthip Brewery (1991) Company Limited	Spirits distiller	Co-director - Mr. Sithichai Chaikriangkrai and common shareholders	53,961	34,515	"





Berli Jucker Public Company Limited

Related Company		Type of Business	Ownership Interest Relationship with the Company	Value (In thousand Baht)		Business transaction
				As at		
				31 Dec 2022	31 Dec 2021	
15.	Cosmos Brewery (Thailand) Company Limited	Spirits distiller	Common shareholders	23,951	16,120	"
16.	Cristalla Company Limited	Sugar cane planting	Co-director - Mr. Charoen Sirivadhanabhakdi - Khunying Wanna Sirivadhanabhakdi - Mr. Prasert Maekwatana - Mr. Sithichai Chaikriangkrai and common shareholders	-	350	"
17.	Cash Van Management Company Limited	Transportation and distribution services	Common shareholders	-	27	"
18.	Concept Land 7 Company Limited	Real Estate	Common shareholders	1	-	"
19.	Concept Land 9 Company Limited	Hotel	Common shareholders	-	942	"
20.	Concept Land 10 Company Limited	Hotel	Common shareholders	4	3	"
21.	CW Tower Company Limited	Property management	Common shareholders	243	232	"
22.	DhosPaak Company Limited	Advertisement and public relations	Common shareholders	14	-	"
23.	F & B International Company Limited	Sale foods and beverages at Queen Sirikit convention center	Common shareholders	-	38	"
24.	Fuengfuanant Company Limited	Spirits distiller	Co-director - Khunying Wanna Sirivadhanabhakdi	6	4	"





Berli Jucker Public Company Limited

Related Company	Type of Business	Ownership Interest Relationship with the Company	Value (In thousand Baht)		Business transaction	
			As at			
			31 Dec 2022	31 Dec 2021		
		and common shareholders				
25.	F&N Dairies (Thailand) Company Limited	Manufacture and sale of dairy products and fruit juice	Common shareholders	821	3,222	"
26.	F&N United Company Limited	Manufacture and distribution of ice cream	Common shareholders	10,323	7,080	"
27.	F&N Beverages Manufacturing Sdn Bhd	Manufacture and distribute foods & beverages	Common shareholders	-	6,170	"
28.	Food of Asia Company Limited	Manufacture and distribute foods & beverages	Common shareholders	24	21	"
29.	Frasers Property Holdings (Thailand) Company Limited	Investment	Common shareholders	942	446	"
30.	Golden Wealth Company Limited	Project consultant and project management	Common shareholders	22	-	"
31.	Grand Unity Development Company Limited	Condominiums and consultant in commercial management	Common shareholders	14	15	"
32.	Golden Land Property Development Public Company Limited	Real estate	Common shareholders	12	9	"
33.	Golden Ventures Leasehold Real Estate Investment Trust	Real Estate Investment Trust	Common shareholders	174	186	"
34.	Hotel World 8 Company Limited	Hotel	Common shareholders	7	4	"





Berli Jucker Public Company Limited

Related Company		Type of Business	Ownership Interest Relationship with the Company	Value (In thousand Baht)		Business transaction
				As at		
				31 Dec 2022	31 Dec 2021	
35.	Hotel World 4 Company Limited	Hotel	Common shareholders	17	-	"
36.	Horeca Management Company Limited	Distribution channel management	Common shareholders	2	-	"
37.	Imperial Nakhon Ratchasima Company Limited	Hotel	Common shareholders	32	13	"
38.	Im Hotels and Hostels Company Limited	Hotel	Common shareholders	6	2	"
39.	Kanchanasingkom Company Limited	Spirits distiller	Co-director - Khunying Wanna Sirivadhanabhakdi and common shareholders	33	5	"
40.	Kankwan Company Limited	Spirits distiller	Co-director - Mr. Charoen Sirivadhanabhakdi - Mr. Sithichai Chaikriangkrai and common shareholders	17	21	"
41.	Kasem Subsiri Company Limited	Real estate	Common shareholders	690	444	"
42.	Kasem subsiri 1 Company Limited	Hotel	Common shareholders	53	79	"
43.	One Bangkok Company Limited	Real estate	Common shareholders	361	375	"
44.	Kasemsubbhakdi Company Limited	Real estate	Common shareholders	423	993	"
45.	Luckchai Liquor Trading Company Limited	Spirits distributor	Common shareholders	5	4	"
46.	Mongkolsamai Company Limited	Spirits distiller	Co-director - Khunying Wanna	1,211	5	"





Berli Jucker Public Company Limited

Related Company	Type of Business	Ownership Interest Relationship with the Company	Value (In thousand Baht)		Business transaction	
			As at			
			31 Dec 2022	31 Dec 2021		
		Sirivadhanabhakdi and common shareholders				
47.	Media Front Company Limited	Real estate	Common shareholders	70	26	"
48.	TCC Hotels Lanna Company Limited	Hotel	Common shareholders	-	23	"
49.	MM Mega Market (Vietnam) Company Limited	Wholesale	Common shareholders	73,909	101,509	"
50.	Me Insurance Broker Company Limited	Life insurance and non-life insurance broker	Common shareholders	6	11	"
51.	Mueangsariam Karnkaset 2 Company Limited	Property development	Common shareholders	3	-	"
52.	N.C.C. Management & Development Company Limited	Space rental for exhibition businesses	Common shareholders	182	41	"
53.	Nateechai Company Limited	Spirits distiller	Common shareholders	49	12	"
54.	North Park Golf and Sport Club Company Limited	Golf and sport club service	Co-director - Mr. Sithichai Chaikriangkrai and common shareholders	57	120	"
55.	New Multi Mine Company Limited	Hotel	Common shareholders	24	24	"
56.	Oishi Group Public Company Limited	Japanese restaurant businesses	Co-director - Mr. Prasit Kovilaikool - Mr. Sithichai Chaikriangkrai - Miss Potjanee Thanavarant	10	-	"





Berli Jucker Public Company Limited

Related Company	Type of Business	Ownership Interest Relationship with the Company	Value (In thousand Baht)		Business transaction	
			As at			
			31 Dec 2022	31 Dec 2021		
			and common shareholders			
57.	Oishi Trading Company Limited	Sale and produce instant Japanese foods	Co-director - Mr. Sithichai Chaikriangkrai and common shareholders	4,886	1,893	"
58.	Office World 1 Company Limited	Real estate	Common shareholders	25	42	"
59.	Oishi Food Services Company Limited	Support business expansion	Co-director - Mr. Sithichai Chaikriangkrai and common shareholders	420	335	"
60.	Paksong Capital Company Limited	Investment	Co-director - Mr. Aswin Techajareonvikul and common shareholders	47	28	"
61.	Pan International (Thailand) Company Limited	Purchasing service, wholesale spare parts	Co-director - Mr. Sithichai Chaikriangkrai and common shareholders	1,357	-	"
62.	Pomcharoen Company Limited	Sale of alcohol, soda and water	Common shareholders	253	-	"
63.	Pomkit Company Limited	Sale of alcohol, soda and water	Common shareholders	-	18	"
64.	Pompalang Company Limited	Sale of alcohol, soda and water	Common shareholders	-	100	"
65.	Pridiprapa Company Limited	Hotel business	Common shareholders	18	36	"





Berli Jucker Public Company Limited

Related Company		Type of Business	Ownership Interest Relationship with the Company	Value (In thousand Baht)		Business transaction
				As at		
				31 Dec 2022	31 Dec 2021	
66.	Pomtip (2012) Company Limited	Sale of beer and beverages	Common shareholders	91	211	"
67.	Pramuanphon Company Limited	Distributor and spirits distiller	Common shareholders	23	-	"
68.	Paksong Highland Company Limited	Coffee Business	Co-director - Mr. Aswin Techajareonvikul and common shareholders	19	-	"
69.	Red Bull Distillery (1988) Company Limited	Distributor and spirits distiller	Common shareholders	21	9	"
70.	Ratchayothin Tower Company Limited	Real estate	Common shareholders	15	7	"
71.	S.S. Karnsura Company Limited	Spirits distiller	Co-director - Mr. Charoen Sirivadhanabhakdi - Mr. Sithichai Chaikriangkrai and common shareholders	5	7	"
72.	Sang Som Company Limited	Spirits distiller	Co-director - Khunying Wanna Sirivadhanabhakdi and common shareholders	720	282	"
73.	Serm Suk Public Company Limited	Manufacture and sale of beverage	Co-director - Mr. Sithichai Chaikriangkrai and common shareholders	58,769	23,950	"
74.	Siam Realty Company Limited	Property management	Common shareholders	30	-	"





Berli Jucker Public Company Limited

Related Company		Type of Business	Ownership Interest Relationship with the Company	Value (In thousand Baht)		Business transaction
				As at		
				31 Dec 2022	31 Dec 2021	
75.	Simathurakij Company Limited	Distributor and spirits distiller	Common shareholders	10	6	"
76.	Southeast Insurance Public Company Limited	Insurance businesses	Common shareholders	40	151	"
77.	Southeast Life Insurance Public Company Limited	Life insurance businesses	Common shareholders	-	130	"
78.	Sura Bangyikhan Company Limited	Spirits distiller	Co-director - Mr. Charoen Sirivadhanabhakdi - Mr. Sithichai Chaikriangkrai and common shareholders	91	32	"
79.	Surasate Company Limited	Real estate	Common shareholders	-	27	"
80.	Serm Suk Beverage Company Limited	Manufacture and distribution of beverages	Co-director - Mr. Sithichai Chaikriangkrai and common shareholders	22	-	"
81.	Sathom Subsin Company Limited	Real estate	Common shareholders	-	10	"
82.	Wanna Charoen Sub Company Limited	Real estate	Common shareholders	9	-	"
83.	STT GDC (Thailand) Company Limited	Server depository service	Common shareholders	32	-	"
84.	T.C.C. Commercial Property Management Company Limited	Property management and sale of foods & beverages	Common shareholders	50	189	"
85.	TCC Corporation Company Limited	Holding company	Major shareholders and co-director - Mr. Charoen	103	103	"





Berli Jucker Public Company Limited

Related Company	Type of Business	Ownership Interest Relationship with the Company	Value (In thousand Baht)		Business transaction	
			As at			
			31 Dec 2022	31 Dec 2021		
			Sirivadhanabhakdi - Khunying Wanna Sirivadhanabhakdi - Mr. Sithichai Chaikriangkrai - Mr. Aswin Techajareonvikul - Mrs. Thapanee Techajareonvikul			
86.	T.C.C. Hotel Collection Company Limited	Hotel and restaurant	Common shareholders	99	65	"
87.	Tawanna Night Bazaar Company Limited	Rental space provider	Common shareholders	10	-	"
88.	TCC Land Company Limited	Mortgage, pawn, sale of consignment and other business transaction related to immovable assets	Co-director - Mr. Charoen Sirivadhanabhakdi - Khunying Wanna Sirivadhanabhakdi and common shareholders	43	20	"
89.	TCC Luxury Hotels and Resort Company Limited	Hotel and restaurant	Common shareholders	-	404	"
90.	Terragro Fertilizer Company Limited	Manufacture and sale of chemical fertilizer	Co-director - Mr. Prasert Maekwatana - Mr. Sithichai Chaikriangkrai and common shareholders	-	1,808	"
91.	Thai Alcohol Public Company Limited	Alcohol Manufacture	Common shareholders	2	335	"
92.	Thai Beverage Logistic Company Limited	Logistic	Co-director - Mr. Sithichai Chaikriangkrai	716	1,729	"





Berli Jucker Public Company Limited

Related Company	Type of Business	Ownership Interest Relationship with the Company	Value (In thousand Baht)		Business transaction	
			As at			
			31 Dec 2022	31 Dec 2021		
			and common shareholders			
93.	Thai Beverage Public Company Limited	Investment	Co-director - Mr. Charoen Sirivadhanabhakdi - Khunying Wanna Sirivadhanabhakdi - Mr. Sithichai Chaikriangkrai - Miss Potjanee Thanavaranit and common shareholders	96	19	"
94.	Thai Beverage Recycle Company Limited	Sale of packaging and glass containers	Co-director - Mr. Sithichai Chaikriangkrai and common shareholders	1,656,912	1,258,208	"
95.	Thai Drink Company Limited	Manufacture and distributor of liquor, beer and soda drinks	Common shareholders	3	2	"
96.	Thanapakdi Company Limited	Spirits distiller	Co-director - Khunying Wanna Sirivadhanabhakdi and common shareholders	90	11	"
97.	The Suphanburi Sugar Industry Company Limited	Manufacture, sale and export sugar	Common shareholders	97	88	"
98.	Theparunothai Company Limited	Spirits distiller	Co-director - Mr. Charoen Sirivadhanabhakdi - Mr. Sithichai Chaikriangkrai	6	4	"





Berli Jucker Public Company Limited

Related Company	Type of Business	Ownership Interest Relationship with the Company	Value (In thousand Baht)		Business transaction	
			As at			
			31 Dec 2022	31 Dec 2021		
		and common shareholders				
99.	Thip Sugar Kamphaengphet Company Limited	Manufacture, sale and export sugar	Common shareholders	260	218	"
100.	Thippattana Arcade Company Limited	Space rental and services	Common shareholders	60	-	"
101.	Thai-Lysaght Company Limited	Distributor of zinc oxide and other chemical	Common shareholders	5	6	"
102.	TCC Hotel Asset Management Company Limited	Real estate	Common shareholders	1,865	751	"
103.	TCC Phumipat Company Limited	Investment	Co-director - Mr. Sithichai Chaikriangkrai and common shareholders	46	50	"
104.	D House Ladprao Company Limited	Real estate	Common shareholders	5	-	"
105.	T.C.C. Technology Company Limited	Rendering services of information technology	Common shareholders	7	163	"
106.	Thaphae Hotel Company Limited	Hotel	Common shareholders	-	5	"
107.	United Winery and Distillery Company Limited	Spirits distiller	Common shareholders	15	75	"
108.	The Street Retail Development Company Limited	Real estate	Common shareholders	266	216	"
109.	Wiengsiri Company Limited	Hotels, Resort & Golf course	Common shareholders	18	4	"





Berli Jucker Public Company Limited

Related Company		Type of Business	Ownership Interest Relationship with the Company	Value (In thousand Baht)		Business transaction
				As at		
				31 Dec 2022	31 Dec 2021	
110.	Wrangyer Beverage (2008) Company Limited	Manufacture and sale of nourishment beverages	Co-director - Mr. Sithichai Chaikriangkrai and common shareholders	1,466	721	"
			Total	1,996,171	1,512,336	

4 Trade Payables

Related Company		Type of Business	Ownership Interest Relationship with the Company	Value (In thousand Baht)		Business transaction
				As at		
				31 Dec 2022	31 Dec 2021	
Subsidiaries						
1.	Asia Books Company Limited	Retailer of books and magazines	Subsidiary of indirect subsidiary Holds 100.00% of shares	1	24	Trade Payable from purchase of goods and services in 2.1
2.	Berli Jucker Cellox Limited	Manufacture of sanitary paper products	Direct subsidiary Holds 97.96% of shares	607,502	567,797	"
3.	Berli Jucker Foods Limited	Manufacture of snack foods and dairy products	Direct subsidiary Holds 100.00% of shares	444,135	494,139	"
4.	Berli Jucker Logistics Limited	Customs clearing, warehousing, transportation and distribution services	Direct subsidiary Holds 100.00% of shares	1,646	1,110	"
5.	BJC Specialties Company Limited	Sale of chemicals	Direct subsidiary Holds 100.00% of shares	3,268	313	"
6.	BJC Healthcare Company Limited	Marketed pharmaceutical products, medical equipment, medical	Direct subsidiary Holds 100.00% of shares	139	178	"





Berli Jucker Public Company Limited

Related Company		Type of Business	Ownership Interest Relationship with the Company	Value (In thousand Baht)		Business transaction
				As at		
				31 Dec 2022	31 Dec 2021	
		supply, food supplement, cosmetic and other Healthcare products				
7.	BJH Medical Company Limited	Marketed pharmaceutical products, medical equipment, medical supply, food supplement, cosmetic and other Healthcare products	Indirect subsidiary Holds 100.00% of shares	17	-	"
8.	BJC Industrial and Trading Company Limited	Sale of imaging product, stationery and construction supplies	Direct subsidiary Holds 100.00% of shares	-	129	"
9.	Cosma Medical Company Limited	Marketed pharmaceutical products, medical equipment, medical supply, food supplement, cosmetic and other Healthcare products	Indirect subsidiary Holds 100.00% of shares	761	761	"
10.	Montana Company Limited	Marketed pharmaceutical products, medical equipment, medical supply, food supplement, cosmetic and other Healthcare products	Direct subsidiary Holds 100.00% of shares	12	12	"





Berli Jucker Public Company Limited

Related Company		Type of Business	Ownership Interest Relationship with the Company	Value (In thousand Baht)		Business transaction
				As at		
				31 Dec 2022	31 Dec 2021	
11.	Rubia Industries Limited	Manufacture of soaps, cosmetics and confectionery	Direct subsidiary Holds 99.85% of shares	350,235	362,258	"
12.	Big C Supercenter Public Company Limited	Retail	Indirect subsidiary Holds 99.96% of shares	40	113	"
13.	BJC Move Company Limited	Land transport and freight service	Indirect subsidiary Holds 100.00% of shares	45	25	"
Total				1,407,801	1,426,859	
Associates						
1.	Gaew Grung Thai Company Limited	Trading cullets, glass bottle, plastics and used supplies	Associate Holds 24.65% of shares	123,177	135,377	Trade Payable from purchase of goods and services in 2.1
Total				123,177	135,377	
Joint Ventures						
1.	Malaya Glass Products Sdn Bhd	Manufacture of glass containers	Subsidiary of joint venture Holds 50.00% of shares	-	1,755	Trade Payable from purchase of goods and services in 2.1
2.	BJC & CF (Thailand) Company Limited	Sale of consumer products	Joint venture Holds 51.00% of shares	1,274	770	"
3.	Berli Asiatic Soda Company Limited	Importer and distributor of soda ash	Joint venture Holds 50.00% of shares	418,169	274,667	"
4.	Berli Dynaplast Company Limited	Manufacture of rigid plastic containers	Joint venture Holds 49.00% of shares	762	1,006	"
Total				420,205	278,198	
Other related parties						
1.	Additive Food Company Limited	Sale of food and product for animal	Co-director - Mr. Sithichai Chaikriangkrai	1,300	4,516	Trade Payable from purchase of goods and services in 2.1





Berli Jucker Public Company Limited

Related Company	Type of Business	Ownership Interest Relationship with the Company	Value (In thousand Baht)		Business transaction	
			As at			
			31 Dec 2022	31 Dec 2021		
			and common shareholders			
2.	Bang Pa-In Paper Mill Industry Company Limited	Manufacture and sale of paper	Common shareholders	4,089	1,790	"
3.	F&N Dairies (Thailand) Company Limited	Manufacture and sale of dairy products and fruit juice	Common shareholders	75,899	99,512	"
4.	F&N United Company Limited	Manufacture and distribution of ice cream	Common shareholders	3,258	1,519	"
5.	Indara Insurance Public Company Limited	Insurance businesses	Common shareholders	158	-	"
6.	MM Mega Market (Vietnam) Company Limited	Wholesale	Common shareholders	5,410	7,032	"
7.	Oishi Group Public Company Limited	Japanese restaurant businesses	Co-director - Mr. Prasit Kovilaikool - Mr. Sithichai Chaikriangkrai - Miss Potjanee Thanavararit and common shareholders	100	100	"
8.	Oishi Food Services Company Limited	Support business expansion	Co-director - Mr. Sithichai Chaikriangkrai and common shareholders	11,965	11,932	"
9.	Paksong Capital Company Limited	Investment	Co-director - Mr. Aswin Techajareonvikul and common shareholders	447	78	"





Berli Jucker Public Company Limited

Related Company		Type of Business	Ownership Interest Relationship with the Company	Value (In thousand Baht)		Business transaction
				As at		
				31 Dec 2022	31 Dec 2021	
10.	Modern Trade Management Company Limited	Spirits distiller	Common shareholders	228,522	204,093	"
11.	Pomtip (2012) Company Limited	Sale of beer and beverages	Common shareholders	251	-	"
12.	Serm Suk Public Company Limited	Manufacture and sale of beverage	Co-director - Mr. Sithichai Chaikriangkrai and common shareholders	1,449	7	"
13.	Southeast Insurance Public Company Limited	Insurance businesses	Common shareholders	122	81	"
14.	Terragro Fertilizer Company Limited	Manufacture and sale of chemical fertilizer	Co-director - Mr. Prasert Maekwatana - Mr. Sithichai Chaikriangkrai and common shareholders	16,490	9,926	"
15.	Thai Alcohol Public Company Limited	Alcohol Manufacture	Common shareholders	293	569	"
16.	Thai Beverage Logistic Company Limited	Logistic	Co-director - Mr. Sithichai Chaikriangkrai and common shareholders	2,083	653	"
17.	Thai Beverage Public Company Limited	Investment	Co-director - Mr. Charoen Sirivadhanabhakdi - Khunying Wanna Sirivadhanabhakdi - Mr. Sithichai Chaikriangkrai - Miss Potjane	5	5	"





Berli Jucker Public Company Limited

Related Company	Type of Business	Ownership Interest Relationship with the Company	Value (In thousand Baht)		Business transaction	
			As at			
			31 Dec 2022	31 Dec 2021		
		Thanavaranit and common shareholders				
18.	Thai Beverage Recycle Company Limited	Sale of packaging and glass containers	Co-director - Mr. Sithichai Chaikriangkrai and common shareholders	123,191	36,290	"
19.	Thip Sugar Kamphaengphet Company Limited	Manufacture, sale and export sugar	Common shareholders	8,573	11,928	"
20.	Taveephol Agriculture Company Limited	Agriculture businesses	Co-director - Mr. Prasert Maekwatana and common shareholders	2	2	"
21.	Frasers Property Industrial (Thailand) Company Limited	Real estate business development of warehouse for rent/sale	Common shareholders	14	45	"
22.	Thip Chalothorn Company Limited	Sale of alcohol, soda and water	Common shareholders	12,033	71,829	"
		Total		495,654	461,907	

5 Short-term loans to related parties

Related Company	Type of Business	Ownership Interest Relationship with the Company	Value (In thousand Baht)		Business transaction	
			As at			
			31 Dec 2022	31 Dec 2021		
Subsidiaries						
1.	Berli Jucker Cellox Limited	Manufacture of sanitary paper products	Direct subsidiary Holds 97.96% of shares	108,500	19,500	The Company provided short-term loan to subsidiary company. Interest rate defined from





Berli Jucker Public Company Limited

Related Company	Type of Business	Ownership Interest Relationship with the Company	Value (In thousand Baht)		Business transaction	
			As at			
			31 Dec 2022	31 Dec 2021		
					borrowing cost and market interest rate.	
2.	Berli Jucker Foods Limited	Manufacture of snack foods and dairy products	Direct subsidiary Holds 100.00% of shares	356,000	435,000	"
3.	Berli Jucker Logistics Limited	Customs clearing, warehousing, transportation and distribution services	Direct subsidiary Holds 100.00% of shares	28,810	-	"
4.	BJC Specialties Company Limited	Sale of chemicals	Direct subsidiary Holds 100.00% of shares	122,685	-	"
5.	BJC Healthcare Company Limited	Marketed pharmaceutical products, medical equipment, medical supply, food supplement, cosmetic and other Healthcare products	Direct subsidiary Holds 100.00% of shares	741,248	851,244	"
6.	BJC Logistics and Warehouse Company Limited	Investment	Direct subsidiary Holds 100.00% of shares	2,435,436	-	"
7.	Montana Company Limited	Marketed pharmaceutical products, medical equipment, medical supply, food supplement, cosmetic and other Healthcare products	Direct subsidiary Holds 100.00% of shares	182,735	50,785	"
8.	BJC Consumer Company Limited	Investment	Direct subsidiary Holds 100.00% of shares	589,751	601,296	"





Berli Jucker Public Company Limited

Related Company		Type of Business	Ownership Interest Relationship with the Company	Value (In thousand Baht)		Business transaction
				As at		
				31 Dec 2022	31 Dec 2021	
9.	Thai Glass Industries Public Company Limited	Manufacture of glass containers	Direct subsidiary Holds 98.63% of shares	896,000	844,000	"
10.	Thai Malaya Glass Company Limited	Manufacture of glass containers	Indirect subsidiary Holds 100.00% of shares	41,000	-	"
11.	Big C Retail Holding Company Limited	Real estate	Indirect subsidiary Holds 100.00% of shares	-	2,355,104	"
12.	BJC Power Company Limited	Investment in energy business and trading equipment for power systems	Direct subsidiary Holds 100.00% of shares	101,138	38,782	"
13.	Ruangsap 168 Company Limited	Investment	Subsidiary of indirect subsidiary Holds 100.00% of shares	-	3,000	"
Total				5,603,303	5,198,711	
Joint Ventures						
1.	BJC O-I Glass Pte. Ltd.	Investment	Joint venture Holds 50.00% of shares	38,044	-	Subsidiary company provided short-term loan to joint venture. Interest rate defined from borrowing cost and market interest rate.
Total				38,044	-	

6 Current portion of long-term loans to related parties

Related Company		Type of Business	Ownership Interest Relationship with the Company	Value (In thousand Baht)		Business transaction
				As at		
				31 Dec 2022	31 Dec 2021	
Subsidiaries						





Berli Jucker Public Company Limited

1.	Big C Retail Holding Company Limited	Real estate	Indirect subsidiary Holds 100.00% of shares	-	71,555,174	The Company provided current portion of long-term loan to subsidiary company. Interest rate defined from borrowing cost and market interest rate.
			Total	-	71,555,174	

7 Long-term loans to related parties

Related Company	Type of Business	Ownership Interest Relationship with the Company	Value (In thousand Baht)		Business transaction	
			As at			
			31 Dec 2022	31 Dec 2021		
Subsidiaries						
1.	BJC Specialties Company Limited	Sale of chemicals	Direct subsidiary Holds 100.00% of shares	1,950,393	1,950,393	The Company provided long-term loan to subsidiary company. Interest rate defined from borrowing cost and market interest rate.
2.	BJC Logistics and Warehouse Company Limited	Investment	Direct subsidiary Holds 100.00% of shares	91,766,748	24,400,026	"
			Total	93,717,141	26,350,419	
Joint Ventures						
1.	BJC O-I Glass Pte. Ltd.	Investment	Joint venture Holds 50.00% of shares	33,738	32,632	Subsidiary company provided long-term loan to joint venture. Interest rate defined from borrowing cost and market interest rate.
			Total	33,738	32,632	

8 Short-term loans from related parties

Related Company	Type of Business	Ownership Interest Relationship with the Company	Value (In thousand Baht)		Business transaction
			As at		
			31 Dec 2022	31 Dec 2021	
Subsidiaries					





Berli Jucker Public Company Limited

Related Company		Type of Business	Ownership Interest Relationship with the Company	Value (In thousand Baht)		Business transaction
				As at		
				31 Dec 2022	31 Dec 2021	
1.	Berli Jucker Logistics Limited	Customs clearing, warehousing, transportation and distribution services	Direct subsidiary Holds 100.00% of shares	-	132,951	The Company received short-term loan from subsidiary company. Interest rate defined from borrowing cost and market interest rate.
2.	Berli Jucker Specialties Limited	Sale of chemicals	Direct subsidiary Holds 99.15% of shares	70,065	71,846	"
3.	BJC Specialties Company Limited	Sale of chemicals	Direct subsidiary Holds 100.00% of shares	-	245,948	"
4.	BJH Investment Company Limited	Investment	Direct subsidiary Holds 100.00% of shares	668,864	54,743	"
5.	BJC Industrial and Trading Company Limited	Sale of imaging product, stationery and construction supplies	Direct subsidiary Holds 100.00% of shares	271,345	270,515	"
6.	BJC Logistics and Warehouse Company Limited	Investment	Direct subsidiary Holds 100.00% of shares	-	400,584	"
7.	BJC Packaging Company Limited	Investment	Direct subsidiary Holds 100.00% of shares	327,936	324,795	"
8.	Rubia Industries Limited	Manufacture of soaps, cosmetics and confectionery	Direct subsidiary Holds 99.85% of shares	150,500	175,000	"
9.	BJC Cafe Company Limited	Non-alcohol beverage shop	Direct subsidiary Holds 100.00% of shares	11,300	12,500	"





Berli Jucker Public Company Limited

Related Company		Type of Business	Ownership Interest Relationship with the Company	Value (In thousand Baht)		Business transaction
				As at		
				31 Dec 2022	31 Dec 2021	
10.	Thai Malaya Glass Company Limited	Manufacture of glass containers	Indirect subsidiary Holds 100.00% of shares	-	97,000	"
11.	Thai-Scandic Steel Company Limited	Manufacture of galvanized steel structures	Subsidiary of indirect subsidiary Holds 100.00% of shares	139,000	101,000	"
12.	BJC Mega Market Company Limited	Coffee business	Subsidiary of indirect subsidiary Holds 100.00% of shares	17,000	10,000	"
			Total	1,656,010	1,896,882	
Joint Ventures						
1.	B J C Marine Resources Development Company Limited	Operated in lease prawn ponds and equipment	Joint venture Holds 50.00% of shares	5,000	5,000	The Company received short-term loan from joint venture. Interest rate defined from borrowing cost and market interest rate.
			Total	5,000	5,000	
Other related parties						
1.	TCC Capital Land Limited	Real estate	Common shareholders	-	390,774	Subsidiary company received short-term loan from other related party. Interest rate defined from borrowing cost and market interest rate.
			Total	-	390,774	

9 Other receivables





Berli Jucker Public Company Limited

Related Company	Type of Business	Ownership Interest Relationship with the Company	Value (In thousand Baht)		Business transaction	
			As at			
			31 Dec 2022	31 Dec 2021		
Subsidiaries						
1.	Asia Books Company Limited	Retailer of books and magazines	Subsidiary of indirect subsidiary Holds 100.00% of shares	4,136	3,469	Other receivables from interest received per 1.2 and/or dividend received per 1.3 and/or income from allocation of administrative expense per 1.4 and/or other income per 1.5
2.	Berli Jucker Cellox Limited	Manufacture of sanitary paper products	Direct subsidiary Holds 97.96% of shares	140,199	134,461	"
3.	Berli Jucker Foods Limited	Manufacture of snack foods and dairy products	Direct subsidiary Holds 100.00% of shares	141,735	143,473	"
4.	Berli Jucker Logistics Limited	Customs clearing, warehousing, transportation and distribution services	Direct subsidiary Holds 100.00% of shares	25,574	41,593	"
5.	Berli Jucker Specialties Limited	Sale of chemicals	Direct subsidiary Holds 99.15% of shares	467	191	"
6.	BJC Specialties Company Limited	Sale of chemicals	Direct subsidiary Holds 100.00% of shares	16,413	17,307	"
7.	BJC Healthcare Company Limited	Marketed pharmaceutical products, medical equipment, medical supply, food supplement, cosmetic and other Healthcare products	Direct subsidiary Holds 100.00% of shares	2,130	2,173	"





Berli Jucker Public Company Limited

Related Company		Type of Business	Ownership Interest Relationship with the Company	Value (In thousand Baht)		Business transaction
				As at		
				31 Dec 2022	31 Dec 2021	
8.	BJH Investment Company Limited	Investment	Direct subsidiary Holds 100.00% of shares	45,714	28,901	"
9.	BJH Medical Company Limited	Marketed pharmaceutical products, medical equipment, medical supply, food supplement, cosmetic and other Healthcare products	Indirect subsidiary Holds 100.00% of shares	6,698	142	"
10.	BJC Industrial and Trading Company Limited	Sale of imaging product, stationery and construction supplies	Direct subsidiary Holds 100.00% of shares	252	126	"
11.	BJC Cellox (Vietnam) Company Limited	Agent and Manufacture of sanitary paper products	Indirect subsidiary Holds 100.00% of shares	3,298	2,816	"
12.	BJC International Company Limited	Agent and investment	Direct subsidiary Holds 100.00% of shares	248,881	153	"
13.	BJC International (Myanmar) Company Limited	Consultant service in product analysis and data collection	Indirect subsidiary Holds 100.00% of shares	803	803	"
14.	BJC Logistics and Warehouse Company Limited	Investment	Direct subsidiary Holds 100.00% of shares	780,929	208,948	"
15.	Montana Marketing Company Limited	Marketed pharmaceutical products, medical equipment, medical supply, food supplement,	Indirect subsidiary Holds 100.00% of shares	3,679	307	"





Berli Jucker Public Company Limited

Related Company		Type of Business	Ownership Interest Relationship with the Company	Value (In thousand Baht)		Business transaction
				As at		
				31 Dec 2022	31 Dec 2021	
		cosmetic and other Healthcare products				
16.	BJC Packaging Company Limited	Investment	Direct subsidiary Holds 100.00% of shares	386,576	300,581	"
17.	BJC Commerce Company Limited	Dormant	Direct subsidiary Holds 100.00% of shares	200	200	"
18.	Cosma Medical Company Limited	Marketed pharmaceutical products, medical equipment, medical supply, food supplement, cosmetic and other Healthcare products	Indirect subsidiary Holds 100.00% of shares	434	73	"
19.	Cosma Trading Company Limited	Marketed pharmaceutical products, medical equipment, medical supply, food supplement, cosmetic and other Healthcare products	Indirect subsidiary Holds 100.00% of shares	3,633	643	"
20.	Ichiban Foods Company Limited	Manufacture of tofu, soymilk and kimchi products	Indirect subsidiary Holds 75.00% of shares	2,419	1,550	"
21.	BJC Foods (Malaysia) Sdn Bhd	Manufacture of snack foods	Indirect subsidiary Holds 100.00% of shares	2,084	1,490	"
22.	BJC Glass (Thailand) Company Limited	Dormant	Indirect subsidiary Holds 100.00% of shares	97	4,784	"





Berli Jucker Public Company Limited

Related Company		Type of Business	Ownership Interest Relationship with the Company	Value (In thousand Baht)		Business transaction
				As at		
				31 Dec 2022	31 Dec 2021	
23.	Montana Company Limited	Marketed pharmaceutical products, medical equipment, medical supply, food supplement, cosmetic and other Healthcare products	Direct subsidiary Holds 100.00% of shares	217	193	"
24.	Phu Thai Group Joint Stock Company	Sale of consumer products	Subsidiary of indirect subsidiary Holds 64.55% of shares	63,813	67,045	"
25.	Thai An Vietnam Trading Company Limited	Retail	Indirect subsidiary Holds 100.00% of shares	497	1,265	"
26.	Rubia Industries Limited	Manufacture of soaps, cosmetics and confectionery	Direct subsidiary Holds 99.85% of shares	97,205	134,254	"
27.	TBC-Ball Beverage Can Vietnam Limited	Manufacture of aluminum cans	Subsidiary of indirect subsidiary Holds 26.79% of shares	2,230	1,874	"
28.	Thai Beverage Can Limited	Manufacture of aluminum cans	Direct subsidiary Holds 50.00% of shares	2,178	1,863	"
29.	Thai Corp International (Vietnam) Company Limited	Consumer product distribution	Subsidiary of indirect subsidiary Holds 75.00% of shares	44,453	42,750	"
30.	Thai Corp International Company Limited	Investment	Indirect subsidiary Holds 75.00% of shares	144	101	"





Berli Jucker Public Company Limited

Related Company		Type of Business	Ownership Interest Relationship with the Company	Value (In thousand Baht)		Business transaction
				As at		
				31 Dec 2022	31 Dec 2021	
31.	BJC Consumer Company Limited	Investment	Direct subsidiary Holds 100.00% of shares	667	483	"
32.	Thai Glass Industries Public Company Limited	Manufacture of glass containers	Direct subsidiary Holds 98.63% of shares	34,542	35,724	"
33.	BJC Cafe Company Limited	Non-alcohol beverage shop	Direct subsidiary Holds 100.00% of shares	138	117	"
34.	Thai Malaya Glass Company Limited	Manufacture of glass containers	Indirect subsidiary Holds 100.00% of shares	49,632	29,704	"
35.	Thai-Scandic Steel Company Limited	Manufacture of galvanized steel structures	Subsidiary of indirect subsidiary Holds 100.00% of shares	6,715	6,384	"
36.	BJC International Holding Pte. Ltd.	Investment	Direct subsidiary Holds 100.00% of shares	4,937	3,863	"
37.	Big C Retail Holding Company Limited	Real estate	Indirect subsidiary Holds 100.00% of shares	20,261	64,944	"
38.	Big C Supercenter Public Company Limited	Retail	Indirect subsidiary Holds 99.96% of shares	426,848	387,256	"
39.	BJC Mega Market Company Limited	Coffee business	Subsidiary of indirect subsidiary Holds 100.00% of shares	123	-	"
40.	BJC Power Company Limited	Investment in energy business and trading equipment for power systems	Direct subsidiary Holds 100.00% of shares	5,275	3,451	"





Berli Jucker Public Company Limited

Related Company		Type of Business	Ownership Interest Relationship with the Company	Value (In thousand Baht)		Business transaction
				As at		
				31 Dec 2022	31 Dec 2021	
41.	BCX Company Limited (Formerly BJC Logistics World Company Limited)	Warehouse business	Indirect subsidiary Holds 100.00% of shares	70	5	"
42.	BJC Cellox (Cambodia) Company Limited	Manufacture of sanitary paper products	Indirect subsidiary Holds 100.00% of shares	78	276	"
43.	BJC Brand Limited	Trademark management	Direct subsidiary Holds 100.00% of shares	4,339	3,619	"
44.	Vina Paper Company Limited	Manufacture of sanitary paper products	Indirect subsidiary Holds 100.00% of shares	21,473	18,146	"
45.	BJC-Mpoint (Hong Kong) Company Limited	Dormant	Subsidiary of indirect subsidiary Holds 100.00% of shares	103	103	"
46.	BJC-Mpoint International Company Limited	Dormant	Indirect subsidiary Holds 100.00% of shares	2,605	3,005	"
47.	BJC Big C Development Center Company Limited	Seminar and training center	Direct subsidiary Holds 100.00% of shares	8	-	"
48.	White Group Public Company Limited	Import and sale of industrial chemical products and property rental	Indirect subsidiary Holds 97.04% of shares	5,910	4,519	"
49.	Talad Krobkrua Company Limited	Real estate	Subsidiary of indirect subsidiary Holds 100.00% of shares	80	-	"
50.	MM Mega Market (Thailand) Company Limited	Retail	Subsidiary of indirect subsidiary	333	177	"





Berli Jucker Public Company Limited

Related Company		Type of Business	Ownership Interest Relationship with the Company	Value (In thousand Baht)		Business transaction
				As at		
				31 Dec 2022	31 Dec 2021	
			Holds 100.00% of shares			
51.	BJC Move Company Limited	Land transport and freight service	Indirect subsidiary Holds 100.00% of shares	7,175	8,104	"
52.	BJC Big C Partner Company Limited	Investment	Indirect subsidiary Holds 100.00% of shares	43	30	"
53.	BJC Big C Holding Company Limited	Investment	Direct subsidiary Holds 100.00% of shares	2,301	987	"
54.	Meechok 168 Company Limited	Grocery store service	Subsidiary of indirect subsidiary Holds 100.00% of shares	485	95	"
55.	Ruangsap 168 Company Limited	Investment	Subsidiary of indirect subsidiary Holds 100.00% of shares	42	67	"
56.	Sapcharoen 168 Company Limited	Drugstore	Subsidiary of indirect subsidiary Holds 100.00% of shares	102	32	"
57.	Tawana Bang Phli Company Limited	Rental and service	Subsidiary of indirect subsidiary Holds 100.00% of shares	97	65	"
			Total	2,621,470	1,714,685	
Associates						
1.	Gaew Grung Thai Company Limited	Trading cullets, glass bottle, plastics and used supplies	Associate Holds 24.65% of shares	392	309	Other receivables from interest received per 1.2 and/or dividend received per 1.3 and/or income from allocation of





Berli Jucker Public Company Limited

Related Company		Type of Business	Ownership Interest Relationship with the Company	Value (In thousand Baht)		Business transaction
				As at		
				31 Dec 2022	31 Dec 2021	
						administrative expense per 1.4 and/or other income per 1.5
			Total	392	309	
Joint Ventures						
1.	BJC O-I Glass Pte. Ltd.	Investment	Joint venture Holds 50.00% of shares	1,696	196	Other receivables from interest received per 1.2 and/or dividend received per 1.3 and/or income from allocation of administrative expense per 1.4 and/or other income per 1.5
2.	Malaya Glass Products Sdn Bhd	Manufacture of glass containers	Subsidiary of joint venture Holds 50.00% of shares	67,429	66,164	"
3.	Malaya-Vietnam Glass Limited	Manufacture of glass containers	Subsidiary of joint venture Holds 35.00% of shares	8	255	"
4.	BJC Glass Company Limited	Investment, trading, import and export	Subsidiary of joint venture Holds 50.00% of shares	3,984	3,854	"
5.	BJC Glass Vietnam Limited	Warehouse rental business	Subsidiary of joint venture Holds 50.00% of shares	9,844	9,844	"
6.	BJC & CF (Thailand) Company Limited	Sale of consumer products	Joint venture Holds 51.00% of shares	178	236	"





Berli Jucker Public Company Limited

Related Company		Type of Business	Ownership Interest Relationship with the Company	Value (In thousand Baht)		Business transaction
				As at		
				31 Dec 2022	31 Dec 2021	
7.	Berli Asiatic Soda Company Limited	Importer and distributor of soda ash	Joint venture Holds 50.00% of shares	401	10	"
8.	Berli Dynaplast Company Limited	Manufacture of rigid plastic containers	Joint venture Holds 49.00% of shares	2,688	2,089	"
9.	B J C Marine Resources Development Company Limited	Operated in lease prawn ponds and equipment	Joint venture Holds 50.00% of shares	61	45	"
10.	PAN MUEN SAEN LARN WON Company Limited	Korean restaurant business	Joint venture Holds 49.00% of shares	28	25	"
11.	B-MED X Company Limited	Digital health platform	Joint venture Holds 50.00% of shares	398	-	"
Total				86,715	82,718	
Other related parties						
1.	Anantasiri Pattana Company Limited	Property management	Common shareholders	72	-	Other receivables from interest received per 1.2 and/or dividend received per 1.3 and/or income from allocation of administrative expense per 1.4 and/or other income per 1.5
2.	Beer Chang Company Limited	Trademark holding and production of beer concentrate	Co-director - Mr. Charoen Sirivadhanabhakdi - Khunying Wanna Sirivadhanabhakdi and common shareholders	155	155	"





Berli Jucker Public Company Limited

Related Company		Type of Business	Ownership Interest Relationship with the Company	Value (In thousand Baht)		Business transaction
				As at		
				31 Dec 2022	31 Dec 2021	
3.	F&N United Company Limited	Manufacture and distribution of ice cream	Common shareholders	1,525	-	"
4.	Golden Ventures Leasehold Real Estate Investment Trust	Real Estate Investment Trust	Common shareholders	56	27	"
5.	Indara Insurance Public Company Limited	Insurance businesses	Common shareholders	110,150	-	"
6.	Kasemsubbhakdi Company Limited	Real estate	Common shareholders	-	88	"
7.	MM Mega Market (Vietnam) Company Limited	Wholesale	Common shareholders	59,461	174,550	"
8.	Mong Reththy Investment Cambodia Oil Palm Company Limited	Oil palm planting	Common shareholders	-	510	"
9.	Me Innovation Service Company Limited	Support service for life insurance and non-life insurance	Common shareholders	76	635	"
10.	Paksong Capital Company Limited	Investment	Co-director - Mr. Aswin Techajareonvikul and common shareholders	213	186	"
11.	Plantheon Company Limited	Investment in related agricultural industrial businesses	Co-director - Mr. Charoen Sirivadhanabhakdi - Khunying Wanna Sirivadhanabhakdi - Mr. Sithichai Chaikriangkrai and common shareholders	4,195	-	"





Berli Jucker Public Company Limited

Related Company		Type of Business	Ownership Interest Relationship with the Company	Value (In thousand Baht)		Business transaction
				As at		
				31 Dec 2022	31 Dec 2021	
12.	Retail World 6 Company Limited	Shopping Center	Common shareholders	46	39	"
13.	Southeast Insurance Public Company Limited	Insurance businesses	Common shareholders	-	98,604	"
14.	Southeast Life Insurance Public Company Limited	Life insurance businesses	Common shareholders	47	391	"
15.	Suvarnaphum Investment Company Limited	Investment	Common shareholders	-	816	"
16.	Thai Beverage Recycle Company Limited	Sale of packaging and glass containers	Co-director - Mr. Sithichai Chaikriangkrai and common shareholders	-	2,309	"
17.	TCC Intertrade Company Limited	Investment	Co-director - Mr. Sithichai Chaikriangkrai and common shareholders	-	6,178	"
18.	T.C.C. Technology Company Limited	Rendering services of information technology	Common shareholders	57	71	"
Total				176,053	284,559	

10 Supplier receivables and tenant receivables

Related Company		Type of Business	Ownership Interest Relationship with the Company	Value (In thousand Baht)		Business transaction
				As at		
				31 Dec 2022	31 Dec 2021	
Other related parties						
1.	Bang Pa-In Paper Mill Industry Company Limited	Manufacture and sale of paper	Common shareholders	121	107	Supplier receivable and tenant receivable for other income transaction in 1.5





Berli Jucker Public Company Limited

Related Company		Type of Business	Ownership Interest Relationship with the Company	Value (In thousand Baht)		Business transaction
				As at		
				31 Dec 2022	31 Dec 2021	
2.	Chang International Company Limited	Advertisement and public relations service	Common shareholders	107	-	"
3.	F&N Dairies (Thailand) Company Limited	Manufacture and sale of dairy products and fruit juice	Common shareholders	5,364	7,759	"
4.	F&N United Company Limited	Manufacture and distribution of ice cream	Common shareholders	1,037	1,401	"
5.	Food of Asia Company Limited	Manufacture and distribute foods & beverages	Common shareholders	-	200	"
6.	MM Mega Market (Vietnam) Company Limited	Wholesale	Common shareholders	1,095	-	"
7.	Me Innovation Service Company Limited	Support service for life insurance and non-life insurance	Common shareholders	-	3,442	"
8.	Me Insurance Broker Company Limited	Life insurance and non-life insurance broker	Common shareholders	2,429	21	"
9.	Oishi Group Public Company Limited	Japanese restaurant businesses	Co-director - Mr. Prasit Kovilaikool - Mr. Sithichai Chaikriangkrai - Miss Potjanee Thanavaranit and common shareholders	2,094	2,269	"
10.	Oishi Ramen Company Limited	Sale of foods & beverages	Co-director - Mr. Sithichai Chaikriangkrai	6,514	4,749	"





Berli Jucker Public Company Limited

Related Company	Type of Business	Ownership Interest Relationship with the Company	Value (In thousand Baht)		Business transaction	
			As at			
			31 Dec 2022	31 Dec 2021		
		and common shareholders				
11.	Oishi Food Services Company Limited	Support business expansion	Co-director - Mr. Sithichai Chaikriangkrai and common shareholders	5,656	2,767	"
12.	Paksong Capital Company Limited	Investment	Co-director - Mr. Aswin Techajareonvikul and common shareholders	2	8	"
13.	Modern Trade Management Company Limited	Spirits distiller	Common shareholders	45,345	41,867	"
14.	Southeast Life Insurance Public Company Limited	Life insurance businesses	Common shareholders	-	1	"
15.	Coffee Concepts Retail Company Limited	Retail coffee shop	Common shareholders	150	116	"
16.	Thip Sugar Kamphaengphet Company Limited	Manufacture, sale and export sugar	Common shareholders	663	772	"
17.	The QSR of Asia Company Limited	Sale of foods & beverages	Common shareholders	5,833	3,937	"
18.	Thip Chalothorn Company Limited	Sale of alcohol, soda and water	Common shareholders	3,654	5,152	"
		Total		80,064	74,568	

11 Other payables

Related Company	Type of Business	Ownership Interest Relationship with the Company	Value (In thousand Baht)		Business transaction
			As at		
			31 Dec 2022	31 Dec 2021	
Subsidiaries					





Berli Jucker Public Company Limited

Related Company		Type of Business	Ownership Interest Relationship with the Company	Value (In thousand Baht)		Business transaction
				As at		
				31 Dec 2022	31 Dec 2021	
1.	Asia Books Company Limited	Retailer of books and magazines	Subsidiary of indirect subsidiary Holds 100.00% of shares	1,684	166	Other payable from 2.2 distribution costs and administrative expenses and/or 2.3 Interest expenses
2.	Berli Jucker Cellox Limited	Manufacture of sanitary paper products	Direct subsidiary Holds 97.96% of shares	946	621	"
3.	Berli Jucker Foods Limited	Manufacture of snack foods and dairy products	Direct subsidiary Holds 100.00% of shares	1,090	1,151	"
4.	Berli Jucker Logistics Limited	Customs clearing, warehousing, transportation and distribution services	Direct subsidiary Holds 100.00% of shares	24,931	33,172	"
5.	Berli Jucker Specialties Limited	Sale of chemicals	Direct subsidiary Holds 99.15% of shares	81	58	"
6.	BJC Specialties Company Limited	Sale of chemicals	Direct subsidiary Holds 100.00% of shares	260	382	"
7.	BJC Healthcare Company Limited	Marketed pharmaceutical products, medical equipment, medical supply, food supplement, cosmetic and other Healthcare products	Direct subsidiary Holds 100.00% of shares	115	36	"
8.	BJH Investment Company Limited	Investment	Direct subsidiary Holds 100.00% of shares	1,299	1,801	"





Berli Jucker Public Company Limited

Related Company		Type of Business	Ownership Interest Relationship with the Company	Value (In thousand Baht)		Business transaction
				As at		
				31 Dec 2022	31 Dec 2021	
9.	BJH Medical Company Limited	Marketed pharmaceutical products, medical equipment, medical supply, food supplement, cosmetic and other Healthcare products	Indirect subsidiary Holds 100.00% of shares	775	724	"
10.	BJC Industrial and Trading Company Limited	Sale of imaging product, stationery and construction supplies	Direct subsidiary Holds 100.00% of shares	1,035	1,091	"
11.	BJC Logistics and Warehouse Company Limited	Investment	Direct subsidiary Holds 100.00% of shares	-	371	"
12.	Montana Marketing Company Limited	Marketed pharmaceutical products, medical equipment, medical supply, food supplement, cosmetic and other Healthcare products	Indirect subsidiary Holds 100.00% of shares	11,148	7,889	"
13.	BJC Packaging Company Limited	Investment	Direct subsidiary Holds 100.00% of shares	372	261	"
14.	Cosma Trading Company Limited	Marketed pharmaceutical products, medical equipment, medical supply, food supplement, cosmetic and other Healthcare products	Indirect subsidiary Holds 100.00% of shares	15	5,089	"





Berli Jucker Public Company Limited

Related Company		Type of Business	Ownership Interest Relationship with the Company	Value (In thousand Baht)		Business transaction
				As at		
				31 Dec 2022	31 Dec 2021	
15.	Rubia Industries Limited	Manufacture of soaps, cosmetics and confectionery	Direct subsidiary Holds 99.85% of shares	4,567	15,871	"
16.	BJC Cafe Company Limited	Non-alcohol beverage shop	Direct subsidiary Holds 100.00% of shares	13	10	"
17.	Thai Malaya Glass Company Limited	Manufacture of glass containers	Indirect subsidiary Holds 100.00% of shares	85	19	"
18.	Thai-Scandic Steel Company Limited	Manufacture of galvanized steel structures	Subsidiary of indirect subsidiary Holds 100.00% of shares	143	93	"
19.	Big C Retail Holding Company Limited	Real estate	Indirect subsidiary Holds 100.00% of shares	-	3,843	"
20.	Big C Supercenter Public Company Limited	Retail	Indirect subsidiary Holds 99.96% of shares	49,647	44,949	"
21.	BJC Mega Market Company Limited	Coffee business	Subsidiary of indirect subsidiary Holds 100.00% of shares	19	8	"
22.	BJC Power Company Limited	Investment in energy business and trading equipment for power systems	Direct subsidiary Holds 100.00% of shares	-	434	"
23.	BJC Brand Limited	Trademark management	Direct subsidiary Holds 100.00% of shares	51	-	"
24.	BJC Big C Development Center Company Limited	Seminar and training center	Direct subsidiary Holds 100.00% of shares	380	96	"





Berli Jucker Public Company Limited

Related Company		Type of Business	Ownership Interest Relationship with the Company	Value (In thousand Baht)		Business transaction
				As at		
				31 Dec 2022	31 Dec 2021	
25.	White Group Public Company Limited	Import and sale of industrial chemical products and property rental	Indirect subsidiary Holds 97.04% of shares	856	21	"
26.	BJC Move Company Limited	Land transport and freight service	Indirect subsidiary Holds 100.00% of shares	68,635	57,980	"
27.	BJC Big C Holding Company Limited	Investment	Direct subsidiary Holds 100.00% of shares	100	100	"
			Total	168,247	176,236	
Joint Ventures						
1.	BJC & CF (Thailand) Company Limited	Sale of consumer products	Joint venture Holds 51.00% of shares	379	377	Other payable from 2.2 distribution costs and administrative expenses and/or 2.3 Interest expenses
2.	B J C Marine Resources Development Company Limited	Operated in lease prawn ponds and equipment	Joint venture Holds 50.00% of shares	10	10	"
3.	B-MED X Company Limited	Digital health platform	Joint venture Holds 50.00% of shares	723	-	"
			Total	1,112	387	
Other related parties						
1.	Anantasiri Pattana Company Limited	Property management	Common shareholders	-	88	Other payable from 2.2 distribution costs and administrative expenses and/or 2.3 Interest expenses
2.	Asset World Retail Company Limited	Shopping center management	Common shareholders	205	47	"
3.	TCC Retail Group Company Limited	Investment	Common shareholders	107	-	"





Berli Jucker Public Company Limited

Related Company		Type of Business	Ownership Interest Relationship with the Company	Value (In thousand Baht)		Business transaction
				As at		
				31 Dec 2022	31 Dec 2021	
4.	Asset World Corp Public Company Limited	Investment	Co-director - Mr. Charoen Sirivadhanabhakdi - Khunying Wanna Sirivadhanabhakdi - Mr. Sithichai Chaikriangkrai - Mr. Prasit Kovilaikool - Mr. Rungson Sriworasat - Mr. Weerawong Chittmitrapap and common shareholders	642	-	"
5.	Bang Pa-In Paper Mill Industry Company Limited	Manufacture and sale of paper	Common shareholders	1,110	1,601	"
6.	DhosPaak Company Limited	Advertisement and public relations	Common shareholders	807	-	"
7.	Surawong Pattana Company Limited	Real estate	Common shareholders	-	15	"
8.	Golden Ventures Leasehold Real Estate Investment Trust	Real Estate Investment Trust	Common shareholders	29	21	"
9.	Gateway Saka Ekkamai Company Limited	Rental space provider	Common shareholders	136	-	"
10.	Horeca Management Company Limited	Distribution channel management	Common shareholders	196	337	"
11.	Indara Insurance Public Company Limited	Insurance businesses	Common shareholders	2,026	-	"
12.	Kalae Night Bazaar Company Limited	Rental space provider and utilities	Common shareholders	354	385	"





Berli Jucker Public Company Limited

Related Company		Type of Business	Ownership Interest Relationship with the Company	Value (In thousand Baht)		Business transaction
				As at		
				31 Dec 2022	31 Dec 2021	
13.	Kasemsubbhakdi Company Limited	Real estate	Common shareholders	102	-	"
14.	MM Mega Market (Vietnam) Company Limited	Wholesale	Common shareholders	-	63	"
15.	Me Insurance Broker Company Limited	Life insurance and non-life insurance broker	Common shareholders	-	51	"
16.	N.C.C. Management & Development Company Limited	Space rental for exhibition businesses	Common shareholders	434	-	"
17.	Oishi Group Public Company Limited	Japanese restaurant businesses	Co-director - Mr. Prasit Kovilaikool - Mr. Sithichai Chaikriangkrai - Miss Potjanee Thanavaranit and common shareholders	106	-	"
18.	Office World 1 Company Limited	Real estate	Common shareholders	111	105	"
19.	Paksong Capital Company Limited	Investment	Co-director - Mr. Aswin Techajareonvikul and common shareholders	28	-	"
20.	Sang Som Company Limited	Spirits distiller	Co-director - Khunying Wanna Sirivadhanabhakdi and common shareholders	-	29	"
21.	Serm Suk Public Company Limited	Manufacture and sale of beverage	Co-director - Mr. Sithichai	202	-	"





Berli Jucker Public Company Limited

Related Company	Type of Business	Ownership Interest Relationship with the Company	Value (In thousand Baht)		Business transaction	
			As at			
			31 Dec 2022	31 Dec 2021		
		Chaikriangkrai and common shareholders				
22.	Southeast Capital Company Limited	Vehicle business	Common shareholders	13,682	19,187	"
23.	Southeast Insurance Pubic Company Limited	Insurance businesses	Common shareholders	7,154	6,323	"
24.	Southeast Life Insurance Public Company Limited	Life insurance businesses	Common shareholders	-	4,630	"
25.	Siribhak Company Limited	Real estate	Common shareholders	-	35	"
26.	T.C.C. Commercial Property Management Company Limited	Property management and sale of foods & beverages	Common shareholders	131	66	"
27.	T.C.C. Hotel Collection Company Limited	Hotel and restaurant	Common shareholders	3	19	"
28.	Tawanna Night Bazaar Company Limited	Rental space provider	Common shareholders	113	113	"
29.	Thai Beverage Public Company Limited	Investment	Co-director - Mr. Charoen Sirivadhanabhakdi - Khunying Wanna Sirivadhanabhakdi - Mr. Sithichai Chaikriangkrai - Miss Potjane Thanavaranit and common shareholders	90	90	"
30.	Thai Beverage Recycle Company Limited	Sale of packaging and glass containers	Co-director - Mr. Sithichai Chaikriangkrai	2,234	2,402	"





Berli Jucker Public Company Limited

Related Company	Type of Business	Ownership Interest Relationship with the Company	Value (In thousand Baht)		Business transaction	
			As at			
			31 Dec 2022	31 Dec 2021		
		and common shareholders				
31.	Thippattana Arcade Company Limited	Space rental and services	Common shareholders	163	165	
32.	TCC Hotel Asset Management Company Limited	Real estate	Common shareholders	12	44	"
33.	Wattanasiri Communication Company Limited	Project consultant and project management	Common shareholders	8,076	-	"
34.	The QSR of Asia Company Limited	Sale of foods & beverages	Common shareholders	-	397	"
35.	T.C.C. Technology Company Limited	Rendering services of information technology	Common shareholders	12,480	16,017	"
		Total		50,733	52,230	

12 Other non-current financial assets

Related Company	Type of Business	Ownership Interest Relationship with the Company	Value (In thousand Baht)		Business transaction	
			As at			
			31 Dec 2022	31 Dec 2021		
Other related parties						
1.	Asset World Retail Company Limited	Shopping center management	Common shareholders	2,744	1,158	Other non-current financial asset from interest received per 1.2 and/or dividend received per 1.3 and/or income from allocation of administrative expense per 1.4 and/or other income per 1.5
2.	Surawong Pattana Company Limited	Real estate	Common shareholders	124	202	"





Berli Jucker Public Company Limited

3.	Greenland 1 Company Limited	Real estate	Common shareholders	910	910	“
4.	Kalae Night Bazaar Company Limited	Rental space provider and utilities	Common shareholders	185	172	“
5.	Kasemsubbhakdi Company Limited	Real estate	Common shareholders	1,399	1,399	“
6.	MM Mega Market (Vietnam) Company Limited	Wholesale	Common shareholders	108,260	126,304	“
7.	Office World 1 Company Limited	Real estate	Common shareholders	327	297	“
8.	Retail World 6 Company Limited	Shopping Center	Common shareholders	106	106	“
9.	Surasate Company Limited	Real estate	Common shareholders	1,065	1,065	“
10.	Thippattana Arcade Company Limited	Space rental and services	Common shareholders	215	215	“
			Total	115,335	131,828	

13 Other non-current assets

Related Company	Type of Business	Ownership Interest Relationship with the Company	Value (In thousand Baht)		Business transaction	
			As at			
			31 Dec 2022	31 Dec 2021		
Subsidiaries						
1.	White Group Public Company Limited	Import and sale of industrial chemical products and property rental	Indirect subsidiary Holds 97.04% of shares	889	698	Other non-current assets from other income per 1.5
			Total	889	698	
Associates						
1.	Gaew Grung Thai Company Limited	Trading culetts, glass bottle, plastics and used supplies	Associate Holds 24.65% of shares	120,000	120,000	Other non-current assets from other income per 1.5
			Total	120,000	120,000	
Other related parties						
1.	Surawong Pattana Company Limited	Real estate	Common shareholders	-	38	Other non-current assets from other income per 1.5





Berli Jucker Public Company Limited

2.	Frasers Property Thailand Industrial Freehold & Leasehold REIT	REIT manager	Common shareholders	11,772	-	"
3.	Golden Ventures Leasehold Real Estate Investment Trust	Real Estate Investment Trust	Common shareholders	84	84	"
4.	Indara Insurance Public Company Limited	Insurance businesses	Common shareholders	2,341	-	"
5.	Kalae Night Bazaar Company Limited	Rental space provider and utilities	Common shareholders	1,455	1,454	"
6.	Kasem Subsiri Company Limited	Real estate	Common shareholders	-	64	"
7.	N.C.C. Management & Development Company Limited	Space rental for exhibition businesses	Common shareholders	388	-	"
8.	Siribhak Company Limited	Real estate	Common shareholders	-	105	"
9.	T.C.C. Commercial Property Management Company Limited	Property management and sale of foods & beverages	Common shareholders	153	153	"
10.	T.C.C. Hotel Collection Company Limited	Hotel and restaurant	Common shareholders	36	36	"
11.	Thai Drink Company Limited	Manufacture and distributor of liquor, beer and soda drinks	Common shareholders	77	32	"
12.	Frasers Property Industrial (Thailand) Company Limited	Real estate business development of warehouse for rent/sale	Common shareholders	729	12,501	"
13.	T.C.C. Technology Company Limited	Rendering services of information technology	Common shareholders	4,732	819	"
			Total	21,767	15,286	

14 Other current liabilities

Related Company	Type of Business	Ownership Interest Relationship with the Company	Value (In thousand Baht)	Business transaction
			As at	





Berli Jucker Public Company Limited

				31 Dec 2022	31 Dec 2021	
Other related parties						
1.	MM Mega Market (Vietnam) Company Limited	Wholesale	Common shareholders	117	35	Other current liabilities from distribution costs and administrative expenses per 2.2
			Total	117	35	

15 Other non-current liabilities

Related Company	Type of Business	Ownership Interest Relationship with the Company	Value (In thousand Baht)		Business transaction	
			As at			
			31 Dec 2022	31 Dec 2021		
Subsidiaries						
1.	Berli Jucker Logistics Limited	Customs clearing, warehousing, transportation and distribution services	Direct subsidiary Holds 100.00% of shares	10,873	11,376	Other non-current liabilities from distribution costs and administrative expenses per 2.2
2.	BJC Specialties Company Limited	Sale of chemicals	Direct subsidiary Holds 100.00% of shares	2,084	1,522	"
3.	BJH Investment Company Limited	Investment	Direct subsidiary Holds 100.00% of shares	2,336	3,467	"
4.	BJC Glass (Thailand) Company Limited	Dormant	Indirect subsidiary Holds 100.00% of shares	588	588	"
5.	Marble & Stones Company Limited	Dormant	Indirect subsidiary Holds 100.00% of shares	-	65	"
6.	BJC Cafe Company Limited	Non-alcohol beverage shop	Direct subsidiary Holds 100.00% of shares	48	-	"
7.	Thai-Scandic Steel Company Limited	Manufacture of galvanized steel structures	Subsidiary of indirect subsidiary Holds 100.00% of shares	-	14	"





Berli Jucker Public Company Limited

Related Company		Type of Business	Ownership Interest Relationship with the Company	Value (In thousand Baht)		Business transaction
				As at		
				31 Dec 2022	31 Dec 2021	
8.	Big C Supercenter Public Company Limited	Retail	Indirect subsidiary Holds 99.96% of shares	23,057	-	"
9.	BJC Power Company Limited	Investment in energy business and trading equipment for power systems	Direct subsidiary Holds 100.00% of shares	126	127	"
10.	White Group Public Company Limited	Import and sale of industrial chemical products and property rental	Indirect subsidiary Holds 97.04% of shares	43	-	"
			Total	39,155	17,159	
Joint Ventures						
1.	BJC & CF (Thailand) Company Limited	Sale of consumer products	Joint venture Holds 51.00% of shares	58	91	Other non-current liabilities from distribution costs and administrative expenses per 2.2
2.	Berli Asiatic Soda Company Limited	Importer and distributor of soda ash	Joint venture Holds 50.00% of shares	191	191	"
			Total	249	282	
Other related parties						
1.	F&N Dairies (Thailand) Company Limited	Manufacture and sale of dairy products and fruit juice	Common shareholders	119	119	Other non-current liabilities from distribution costs and administrative expenses per 2.2
2.	Food of Asia Company Limited	Manufacture and distribute foods & beverages	Common shareholders	-	325	"
3.	Oishi Group Public Company Limited	Japanese restaurant businesses	Co-director - Mr. Prasit Kovilaikool - Mr. Sithichai Chaikriangkrai	6,220	7,871	Other non-current liabilities from distribution costs and administrative expenses per 2.2





Berli Jucker Public Company Limited

Related Company	Type of Business	Ownership Interest Relationship with the Company	Value (In thousand Baht)		Business transaction	
			As at			
			31 Dec 2022	31 Dec 2021		
		- Miss Potjane Thanavaranit and common shareholders				
4.	Oishi Ramen Company Limited	Sale of foods & beverages	Co-director - Mr. Sithichai Chaikriangkrai and common shareholders	7,008	6,108	"
5.	Oishi Food Services Company Limited	Support business expansion	Co-director - Mr. Sithichai Chaikriangkrai and common shareholders	132	132	"
6.	Coffee Concepts Retail Company Limited	Retail coffee shop	Common shareholders	1,020	1,020	"
7.	The QSR of Asia Company Limited	Sale of foods & beverages	Common shareholders	13,963	13,963	"
		Total		28,462	29,538	

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Berli Jucker Public Company Limited

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